Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public

Inspection

21

20

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For the	the 2021 calendar year, or tax year beginning , 2021, and ending				, 20			
в	Check if	f applicable:	C Name of organization THOMAS B. FORDHAM FOUNDATION		D Emple	oyer identification number			
	Address	s change	Doing business as		31-6032844				
	Name c	hange	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number				
	Initial re	turn	1016 16TH STREET NW	8TH FLOOR	(202)223-5452			
	Final retu	urn/terminated	City or town, state or province, country, and ZIP or foreign postal code						
	Amende	ed return	WASHINGTON, DC 20036			receipts \$2,582,974.			
	Applicat	tion pending	F Name and address of principal officer:			or subordinates? 🗌 Yes 🛛 No			
			MICHAEL PETRILLI, 1016 16TH ST. NW 8TH FLR., WASHINGTON, DC 20	036 H(b) Are all su	ubordinat	es included? 🗌 Yes 🗌 No			
I		empt status:	X 501(c)(3) 501(c) () ◄ (insert no.) 4947(a)(1) or 527	If "No," a	ittach a li	st. See instructions.			
			DEXCELLENCE.NET	H(c) Group e	-				
			Corporation ☐ Trust ☐ Association ☐ Other ► L Year of form	ation: 1959	M State	of legal domicile: OH			
Р	art I	Summa							
	1		cribe the organization's mission or most significant activities: THE THOM						
Activities & Governance			TE, THE NATION'S LEADER IN ADVANCING EDUCATIONAL						
nai			H, ANALYSIS AND COMMENTARY, AS WELL AS ON-THE-GRO						
Nel	2		box \blacktriangleright if the organization discontinued its operations or disposed		1 1				
ğ	3		voting members of the governing body (Part VI, line 1a)		3	9			
80	4		independent voting members of the governing body (Part VI, line 1k	,	4	7			
/itie	5		per of individuals employed in calendar year 2021 (Part V, line 2a)		5	29			
Cti	6		ber of volunteers (estimate if necessary)		6	0			
◄	7a		ated business revenue from Part VIII, column (C), line 12		7a	0.			
	b	Net unrelat	red business taxable income from Form 990-T, Part I, line 11	1	7b	0.			
		Contributio	and grants (Dart) (III line 1b)	Prior Year		Current Year			
Ine	8		ons and grants (Part VIII, line 1h)		600.				
Revenue	9	•	ervice revenue (Part VIII, line 2g)	-	204.	759,398.			
Be	10 11		income (Part VIII, column (A), lines 3, 4, and 7d)	506,		1,823,576.			
	12		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9.				
	12		I similar amounts paid (Part IX, column (A), lines 1–3)	1,715,		2,582,974.			
	14		aid to or for members (Part IX, column (A), line 4)	190,	270.	136,300.			
~	15		her compensation, employee benefits (Part IX, column (A), lines 5–10)	1,073,	699	1,150,857.			
Expenses	16a		al fundraising fees (Part IX, column (A), line 11e)	, , , , , ,	077.	1,130,037.			
ben	b		aising expenses (Part IX, column (D), line 25) ► 0.						
Щ	17		enses (Part IX, column (A), lines 11a–11d, 11f–24e)	1,263,	047.	1,368,844.			
	18		nses. Add lines 13–17 (must equal Part IX, column (A), line 25)	2,527,		2,656,001.			
	19	-	ess expenses. Subtract line 18 from line 12	-811,		-73,027.			
r Si			•	Beginning of Curre		End of Year			
sets	20	Total asset	s (Part X, line 16)	69,510,	863.	79,254,597.			
t As: d Ba	21		ties (Part X, line 26)	6,259,		5,328,623.			
Fun	22		or fund balances. Subtract line 21 from line 20	63,251,		73,925,974.			
Net Assets or Fund Balances	20 21 22	Total liabili	ties (Part X, line 26)	69,510, 6,259,	863. 340.	79,254,597 5,328,623			

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

			1	0/11/2022			
Sign	Signature of officer		Da	e			
Here	MICHAEL PETRILLI, PRESI	DENT					
	Type or print name and title						
Paid	Print/Type preparer's name	Preparer's signature	Date	Check 🗙 if	PTIN		
Preparer	ROBERT E. LANE		10/13/2022	self-employed	P01622353		
Use Only	Firm's name ► Lane & Company,	CPAs	Firm	's EIN ► 52-1	738520		
	Firm's address ► 5335 Wisconsin Av	ve NW Ste 440, Washington, I	DC 20015 Pho	ne no. (202)6	517-2615		
May the IRS discuss this return with the preparer shown above? See instructions							
For Paperwork Reduction Act Notice, see the separate instructions. BAA REV 07/25/22 PRO Form 990 (2021)							

	90 (2021) Page 2
Part	
1	Check if Schedule O contains a response or note to any line in this Part III
•	THE THOMAS B. FORDHAM FOUNDATION SUPPORTS THE THOMAS B. FORDHAM INSTITUTE, THE NATION'S LEADER IN ADVANCING EDUCATIONAL EXCELLENCE, BY PROVIDING QUALITY RESEARCH, ANALYSIS AND COMMENTARY, AS WELL AS ON-THE-GROUND ACTION AND ADVOCACY IN OHIO.
2 3	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 344,777. including grants of \$ 10,000.) (Revenue \$ 0.) SUPPORTING NATIONAL EDUCATION POLICY REFORM: SUPPORTS THE THOMAS B. FORDHAM INSTITUTE'S EFFORTS TO PRODUCE RESEARCH STUDIES AND COMMENTARY ON NATIONAL EDUCATION POLICY ISSUES. OUR NATIONAL POLICY WORK IN 2021 FOCUSED ON SUPPORTING SCHOOLS' EFFORT TO HELP STUDENTS RECOVER FROM THE COVID PANDEMIC; PROMOTING HIGH QUALITY CIVICS AND U.S. HISTORY STANDARDS; AND EXPANDING HIGH QUALITY CHARTER SCHOOLS AND OTHER SCHOOLS OF CHOICE.
4b	(Code:) (Expenses \$ 75,500. including grants of \$ 75,500.) (Revenue \$ 0.)
	SUPPORTING EDUCATION POLICY REFORM IN OHIO: SUPPORTS THE THOMAS B. FORDHAM INSTITUTE'S EFFORTS TO PRODUCE AND DISSEMINATE REPORTS, COMMENTARY, AND POLICY BRIEFS IDENTIFYING EVIDENCE-BASED SOLUTIONS AND BEST-PRACTICE RECOMMENDATIONS FOR THE CURRENT CHALLENGES FACED BY THE LEADERS OF OHIO'S SCHOOL SYSTEMS. THE FOUNDATION HELPS THE INSTITUTE ADVANCE POLICIES SUCH AS THOSE WHICH PROVIDE PARENTS ADDITIONAL CHOICES AND HOLD SCHOOLS ACCOUNTABLE IN HOPES OF NARROWING OHIO'S ACHIEVEMENT GAP.
4c	(Code:) (Expenses \$ 1,465,688. including grants of \$ 50,800.) (Revenue \$ 759,398.) CHARTER SCHOOL AUTHORIZING: THE THOMAS B. FORDHAM FOUNDATION SERVES AS THE AUTHORIZER FOR ELEVEN OHIO-BASED CHARTER SCHOOLS SERVING MORE THAN 5,500 STUDENTS. OUR NATIONALLY RECOGNIZED CHARTER-AUTHORIZATION STAFF EVALUATES PROPOSALS FOR NEW CHARTER SCHOOLS, MONITORS THE COMPLIANCE AND PERFORMANCE OF OUR PORTFOLIO OF SCHOOLS, AND LENDS THEM FISCAL AND TECHNICAL ASSISTANCE.
4d	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$) Total program service expenses > 1,885,965.

Form 99	D (2021)		F	Page 3
Part	V Checklist of Required Schedules			
_			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		×
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		×
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		×
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> .	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10		×
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	×	
с	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	×	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	×	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	×	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		×
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	×	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		×
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		×
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>			
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	14b		×
16	for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		×
17	assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	16		×
18	Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	17		×
19	Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		×
• •	If "Yes," complete Schedule G, Part III	19		×
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		×
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	20b	×	

Form 99	Form 990 (2021) Page 4					
Part	V Checklist of Required Schedules (continued)					
			Yes	No		
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		×		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .					
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	23	×	<u> </u>		
24a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	×			
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		×		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		×		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		×		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		×		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		×		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		×		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		×		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):					
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		×		
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		×		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		×		
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		×		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		×		
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	31		×		
33	<i>complete Schedule N, Part II</i>	32		×		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	00				
250	or IV, and Part V, line 1	34 35a	×	×		
35a b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	358		^		
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		×		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		×		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×		
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	×			
Part						
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No		
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 19		.03			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0	-				
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	4.6	~			
		1c	X	1		

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 29 b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. 2b × 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a × b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . 3a × 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a × b If "Yes," enter the name of the foreign country	Form 99				Page 5
Statements, filed for the cliendary year ending with or within the year covered by this return [2] 23 Note: If the sum of lines 2, add the organization file and provide decider employment tax returns? 23 Note: If the sum of lines 2 and 2 is greater than 250, you may be required to <i>e</i> -file. See instructions. 24 Note: If the sum of lines 2 and 2 is greater than 250, you may be required to <i>e</i> -file. See instructions. 28 Note: If the sum of lines 2 and 2 is greater than 250, you may be required to <i>e</i> -file. See instructions of model of the displan to a state and the organization have an interest in, or a signature or other authority over 30 At any time during the cliendary year, dt the organization have an interest in, or a signature or other authority over 30 38 See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 38 So Was the organization have annual gross receipts that are normally greater than \$100,000, and idd the organization include with very solicitation an express statement that such contributions? 56 Organizations that may cerely eductible contributions of the year of the see sprovided to the payor? 77 Organization state y receive adeductible contributions on a personal bacent contract? 78 If "Yes," indicate the number of Forms 1222 Hied during the year 74 V Vasi y and the add and the set and the set and section 4060? 78 Sponeoring or	Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X Note: If the sum of lines i and 2a is greater than 250, you may be required to e-file. See instructions. 3a X 3b Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X 3c X If "Yes," hait filed a form 90-1 for this year? // "No' to line 2b, provide an exploration on Schedule 0 3a X 3c X If "Yes," enter the name of the foreign country (yen's bas a bank account, securities account, or other financial accounts (FEA), 5a X b Uld any taxable party notify the organization file form 8060-17	2a				
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>a</i> - <i>ilie</i> . See instructions. Image: Second 1, 100, 100, 100, 100, 100, 100, 100,	b		2b	x	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X b H**ex, has it field a forward M*Not built est, provide an exploration on Schedule O 3a X b H**ex, has it field a forward M*Not built est, provide an exploration on Schedule O 4a X b H**ex, "enter the name of the forsign country (which as a bark account, securities account, or other financial accounts (FEAR), See instructions for filling requirements for FinCEN Form 114, Report of Forsign Bank and Financial Accounts (FEAR), See instructions solid any contribution fath twas or is a party to a prohibited tax shelt transaction at any time during the xis shelt ar transaction at any time during the xis shelt ar transaction? 5a X b Did any taxable party notify the organization file Form 8886-1? 5a X cost or organization aparty notify the organization file Form 8886-1? 5a X b H*Yes," did the organization include with every solicitation an express statement that such contributions or grits were not tax deductible is charitable contributions or grits were not tax deductible? 5a X b H*Yes," did the organization notify the donor of the value of the goods or services provided? 7a X f Yes," did the organization notify the donor of the value of the goods or services provided? 7a X th Yes," indicat	-				
b If "Yes," has it field a Form 990-T for this year? If "No" to time 3b, provide an explanation on Schedule 0. 3b. a At any time during the called ary sen; dift hose in organization have an interest in, or a signature or other authority over, a financial account? 3b. b If "Yes," enter the name of the forsign country (such as a bank account, account is provide an explanation in the account of the approximation approximation approximation approximation approximation approximation approximation of the approximation and the approximation approximatin approximation approximation approximation app	3a		3a		×
 4a At any time during the calendar year, did the organization have an interest in, or a signature or other atthority over, a financial account of preign county, yeuks as bank account, securities account, or other financial account? b) If "Yes," enter the name of the foreign county, yeuks as bank account, securities account, or other financial account? b) If "Yes," enter the name of the foreign county, yeuks as bank accounts (FDAR). c) If organization a party to a prohibited tax shelter transaction at any time during the tax year? c) Did any taxable party notify the organization file form 8086-17. c) Does the organization have annual gross receipts that are normally greater than \$100,000, and idd the organization nave annual gross receipts that are normally greater than \$100,000, and idd the organization noticude with every solicitation an express statement that such contributions or gifts were not tax deductible? c) If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? d) If "Yes," did the organization notify the donor of the value of the goods or services provided? f) If "Yes," find the morganization notify the donor of the value of the goods or services provided? f) If "Yes," find the morganization notify the donor of the value of the goods or services provided? f) If "Yes," find the morganization make, any transchater, ang the argument of file morganization receive a pymerium so a personal benefit contract? f) If "Yes," find the organization make any taxible distributions to adore, donor advised fund maintained by the sponsoring organizations maintaining donor advised funds. g) Did the sponsoring organizations make any taxible distributions under section 4966? g) Did the sponsoring organizations make any taxible distributions and a sory on sobsect. g) The sponsoring organization make any	b	b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O			
a financial account; na foreign country (such as a bank account; securities account; or other financial account; P 4a x b fir Yes," enter the name of the foreign country P See instructions for filling requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a x 5 Did any taxable party notify the organization fill if was or is a party to a prohibited tax shelter transaction? 5b x 6 If Yes," to line 5a or 5b, did the organization fill of was or is a party to a prohibited tax shelter transaction? 5c x 7 Organization solid any contributions that were not tax deductible as chartable contributions? 6b x 7 Organization include with every solid ation an express statement that such contributions or glifts were not tax deductible? 7a x 7 Organization receive a payment in excess of 575 made party as a contribution and party for goods and services provided to the payor? 7a x 7 If Yes," indicate the number of Forms 2828 field during the year 7d 7c x 7 Did the organization notify the donor of the value of the genization field were applicated as boats, appliens, or other whiles, did the organization field were applicated as boats, appliens, or other whiles, did the organization field were application and were application and were application and were application were application and were application that were application were application were appliend as boats applient, a donor advised fund maintained by the sponsoring organizations	4a				
See instructions for filing requirements for FinCEN Form 114. Report of Foreign Bank and Financial Accounts (FGAR). See See instructions for filing requirements for FinCEN Form 348. Transaction at any time during the tax year? See b) Dd any taxable party notify the organization file Form 8886-17 See c) If 'Yes' to line 5a or 5b, did the organization file Form 8886-17 See b) Dese the organization abue annual gross receipts that are normally greater than \$100,000, and did the organization include with every solicitation an express statement that such contributions? See b) If 'Yes' id the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? See c) Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? To c) Did the organization neceive any morth in excess of \$75 made partly as a contribution for form \$282? To c) Did the organization neceive any funct, idrectly or indirectly, on a personal benefit contract? To d) If 'Yes,'' indicate the number of Forms 8282 field during the year? Td Td d) Did the organization mole and a contribution of axbised funds. Did the organization exceive any funds, idrectly or indirectly, on a personal benefit contract? Tr d) If 'Yes,'' indicate the number of forms 8282 field during the year? Td Td					×
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax yea? 5a X b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5a X c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c X c If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible a contribution and party for goods and services provided to the payor? 6b 7 Organizations that may receive adductible for soles or services provided? 7c X 7 Drights were not tax deductible? 7c X 7c X 7 Drights were not tax deductible? 7c X 7c X 7 Drights were not tax deductible? 7d 7c X 7 Tra any receive advertex provided? 7d 7c X 7 Tra any receive advertex provided? 7d 7d X 7 Tra any receive advertex provide? 7d 7d X 7 Tra any receive advertex provide? 7d 7d X 7d Tra any receive ad	b				
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13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13 13a a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. 13a b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17	12a		12a		
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 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 					
If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	16		16		×
17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17					
activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
If "Yes," complete Form 6069.		activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
		If "Yes," complete Form 6069.			

Form 990 (2021)					I	Page 6
Part	Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. S Check if Schedule O contains a response or note to any line in this Part VI			See i	nstruc	tions.
Secti	on A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1a	<u> </u>			
b 2	Enter the number of voting members included on line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business any other officer, director, trustee, or key employee?		•	2		×
3	Did the organization delegate control over management duties customarily performed by or supervision of officers, directors, trustees, or key employees to a management company or o	unde	er the direct	3		×
4	Did the organization make any significant changes to its governing documents since the prior For			4		×
5	Did the organization become aware during the year of a significant diversion of the organizati	on's a	assets? .	5		×

3	Did the organization have members or stockholders?	6
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	
	one or more members of the governing body?	7a
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	
	stockholders, or persons other than the governing body?	7b
`	Did the construction contains a such decomposition with a second contract of the second states and states a decision of	

8	Did the organization contemporaneously document the meetings held or written actions undertaken during
	the year by the following:
а	The governing body?

b	Each committee with authority to act on behalf of the governing body?
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		×
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	×	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	×	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	×	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done.	12c	×	
13	Did the organization have a written whistleblower policy?	13	×	
14	Did the organization have a written document retention and destruction policy?	14	×	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	×	
b	Other officers or key employees of the organization	15b	×	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		×
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	on C. Disclosure			
47	List the estate evide validation of the Estate OOO is an evidential to filled N_OTT			

- List the states with which a copy of this Form 990 is required to be filed > OH 17
- Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 - X Own website X Upon request Other (explain on Schedule O) Another's website
- Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year.
- State the name, address, and telephone number of the person who possesses the organization's books and records 20 GARY LABELLE, 1016 16TH ST. NW, 8TH FLOOR, WASHINGTON, DC 20036 (202)223-5452

× ×

×

×

X

8a

8b

9

х

×

Part VI

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)	(do n	ot ch		ition	e than c	ne	(D)	(E)	(F)
Name and title	Average hours	box,	unles	ss pe	rson	is both	n an	Reportable compensation	Reportable compensation	Estimated amount of other
	per week					or/trust	,	from the	from related	compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) STEFANIE SANFORD	0.50									
TRUSTEE	0.50	×						3,000.	3,000.	0.
(2) ROD PAIGE TRUSTEE	0.50 0.50	×						2,500.	2,500.	0.
(3) CAPRICE YOUNG	0.50									
TRUSTEE	0.50	×						3,000.	3,000.	0.
(4) IAN ROWE TRUSTEE	0.50 0.50	×						3,000.	3,000.	0.
(5) DAVID DRISCOLL	0.50									
CHAIRMAN/TRUSTEE	0.50	×		×				3,000.	3,000.	0.
(6) CHESTER E. FINN, JR.	3.50									
PRESIDENT EMERITUS AND TRUSTEE	46.50	×		×				15,400.	204,600.	26,765.
(7) THOMAS A. HOLTON SECRETARY AND TRUSTEE	0.50	×		×				3,000.	3,000.	0.
(8) MICHAEL W. KELLY	0.50									
TREASURER AND TRUSTEE	0.50	×		×				3,000.	3,000.	0.
(9) MICHAEL PETRILLI PRESIDENT AND TRUSTEE	10.00 40.00	×		×				63,782.	255,129.	54,008.
(10) GARY LABELLE	25.00									
VP FOR FINANCE AND OPERATIONS	25.00			×				93,000.	93,000.	33,542.
(11) AMBER NORTHERN SENIOR VP FOR RESEARCH	2.00					×		9,560.	229,440.	48,434.
(12) CHAD ALDIS	0.50								,	
VP FOR OHIO POLICY AND ADVOCACY	49.50					×		2,100.	207,900.	44,201.
(13) KATHRYN MULLEN-UPTON VP FOR SPONSORSHIP AND DAYTON	47.50 2.50					×		153,425.	8,075.	34,632.
(14) ADAM TYNER	0.00							,		
ASSOCIATE DIRECTOR OF RESEARCH						×		0.	103,261.	19,002.

Part VII Section A. Officers, Directors,	Trustees,	Key l	Emp	ploy	yee	s, and	H b	lighest Compe	ensated Emplo	yees (continued)
(A) Name and title	(B) Average hours per week	box, office	unles	Posi neck is pe d a d	rson	e than o is both or/truste	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Highest compe employee Key employee Officer Officer Institutional tru Institutional trus or director v <u>ģ</u>		Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations			
(15) VICTORIA MCDOUGALD	10.00									
CHIEF OF STAFF	40.00					×		19,177.	76,706.	32,505.
(16)		-								
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Subtotal			· ·			.]	•	376,944.	1,198,611.	293,089.
c Total from continuation sheets to Part	VII, Sectio	n A								,
d Total (add lines 1b and 1c)								376,944.	1,198,611.	293,089.
2 Total number of individuals (including bu reportable compensation from the organ	t not limited	d to th	nose	e list	ed : 1	above) w			
						5				Yes No

			res	
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		×
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	×	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		×

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to received more than \$100,000 of compensation from the organization ►		

Page **8**

Part VIII Statement of Revenue

Part	VIII	Statement of Revenue Check if Schedule O contains a respo	onse or note to a	ny line in this Pa	art VIII		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts, ts	1a	Federated campaigns 1a	a				
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues)				
ŋ ñ	С	Fundraising events					
ifts, ar A	d	Related organizations	ł				
nila Gi	е	Government grants (contributions) 1	e				
ons	f	All other contributions, gifts, grants, and similar amounts not included above					
her		and similar amounts not included above 1 Noncash contributions included in	F	4			
trib I Of	g		- ¢				
Son	h	Total. Add lines 1a–1f	g \$ ►				
<u> </u>			Business Code				
e	2a	SPONSORSHIP INCOME		759,398.	759,398.	0.	0.
Program Service Revenue	b			, , , , , , , , , , , , , , , , , , , ,	,55,75501		
jram Ser Revenue	С						
am	d						
- BC	е						
Pre	f	All other program service revenue					
	g	Total. Add lines 2a–2f		759,398.			
	3	Investment income (including dividen				_	
		other similar amounts)		1,823,576.	0.	0.	1,823,576.
	4	Income from investment of tax-exempt					
	5	Royalties	(ii) Personal				
	6a	Gross rents 6a		-			
	b	Less: rental expenses 6b		1			
	c	Rental income or (loss) 6c					
	d	· · · · · · · · · · · · · · · · · · ·	🕨				
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
	_	other than inventory 7a		_			
an	b	Less: cost or other basis					
venue	_	and sales expenses . 7b		-			
Be		Gain or (loss) 7c					
Other Re		Net gain or (loss)	· · · · •				
đ	od	events (not including \$					
		of contributions reported on line					
		1c). See Part IV, line 18 8	a				
	b	Less: direct expenses 8)				
	С	Net income or (loss) from fundraising e	vents 🕨				
	9a	Gross income from gaming					
		activities. See Part IV, line 19 . 9		-			
	b	Less: direct expenses 9					
	C	Net income or (loss) from gaming activit Gross sales of inventory, less	ties 🕨				
	10a	returns and allowances 10	a				
	b	Less: cost of goods sold 10					
	c	Net income or (loss) from sales of inver					
s			Business Code				
e sou	11a						
ane	b						
scellaneo Revenue	с						
Miscellaneous Revenue	d	All other revenue					
2	е	Total. Add lines 11a-11d					
	12	Total revenue. See instructions	>	2,582,974.	759,398.	0.	1,823,576.

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	t IX Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must compl	ate all columns All	other organizations	must complete colur	nn(A)
Secuc	Check if Schedule O contains a response				
Do no	t include amounts reported on lines 6b, 7b,	(A) Total expenses	(B) Program service	(C)	(D)
	b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		·	0 1	·
	and domestic governments. See Part IV, line 21 .	136,300.	136,300.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	222,128.	151,233.	70,895.	0.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .				
7	Other salaries and wages	726,713.	499,052.	227,661.	0.
8	Pension plan accruals and contributions (include				
~	section 401(k) and 403(b) employer contributions)	62,650.	42,524.	20,126.	0.
9 10	Other employee benefits	79,124.	53,887.	25,237.	0.
11	Fees for services (nonemployees):	60,242.	41,019.	19,223.	0.
a	Management				
b		33,041.	25,767.	7,274.	0.
с	Accounting	37,000.	0.	37,000.	0.
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f g	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column	912,783.	648,146.	264,637.	0.
•	(A), amount, list line 11g expenses on Schedule O.)	51,056.	43,779.	7,277.	0.
12	Advertising and promotion	00.000	14 505	<u> </u>	
13 14	Office expenses	20,996. 24,352.	14,597. 22,978.	6,399. 1,374.	0.
15	Royalties	24,332.	22,970.	1,3/4.	0.
16		150,592.	106,167.	44,425.	0.
17	Travel	2,972.	1,695.	1,277.	0.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	3,445.	500.	2,945.	0.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	96,463.	68,006.	28,457.	0.
23 24	Insurance	19,025.	19,025.	0.	0.
24	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	MISCELLANEOUS	17,119.	11,290.	5,829.	0.
b					
С					
d					
е 25	All other expenses	2 656 001	1 005 065	770 026	
25 26	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► □ if	2,656,001.	1,885,965.	770,036.	0.
	following ŠOP 98-2 (ASC 958-720)				

Form 990 (2021)

	n 990 (2	,			Page 11
Ρ	art X				_
		Check if Schedule O contains a response or note to any line in th	is Part X		
	1	Cash-non-interest-bearing		1	389,136.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	63,269.
	5	Loans and other receivables from any current or former officer, direct		_	
		trustee, key employee, creator or founder, substantial contributor, or 3			
		controlled entity or family member of any of these persons	•	5	
	6	Loans and other receivables from other disqualified persons (as defined	ned		
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(E	3).	6	
ts	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
¥	9	Prepaid expenses and deferred charges	. 12,918.	9	12,918.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 3,884,6			
	b	Less: accumulated depreciation 10b 1,644,5			2,240,087.
	11	Investments-publicly traded securities		11	39,786,216.
	12	Investments-other securities. See Part IV, line 11		12	35,980,258.
	13	Investments-program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	782,713.
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	79,254,597.
	17	Accounts payable and accrued expenses		17	156,412.
	18	Grants payable		18	
	19			19	0 5 6 1 2 1 0
	20	Tax-exempt bond liabilities		20	2,561,310.
	21 22	Escrow or custodial account liability. Complete Part IV of Schedule D . Loans and other payables to any current or former officer, direct		21	
ties	22	trustee, key employee, creator or founder, substantial contributor, or 3			
bili		controlled entity or family member of any of these persons		22	
Liabilities	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related the			
		parties, and other liabilities not included on lines 17–24). Complete Pa			
		of Schedule D		25	2,610,901.
	26	Total liabilities. Add lines 17 through 25		26	5,328,623.
ş		Organizations that follow FASB ASC 958, check here 🕨 🔀			
ő		and complete lines 27, 28, 32, and 33.			
alaı	27	Net assets without donor restrictions	. 63,251,523.	27	73,925,974.
Net Assets or Fund Balances	28	Net assets with donor restrictions		28	
ů		Organizations that do not follow FASB ASC 958, check here \blacktriangleright \square			
ц Ц		and complete lines 29 through 33.			
s o	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	
let ,	32	Total net assets or fund balances		32	73,925,974.
z	33	Total liabilities and net assets/fund balances	. 69,510,863.	33	79,254,597.

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Form **990** (2021)

2,5 2,6 - 63,2 10,7	582,9 556,0 -73,0 251,5 747,4	974. 001. 027. 523.
2,5 2,6 - 63,2 10,7	582,9 556,0 -73,0 251,5 747,4	974. 001. 027. 523.
2,6 - 63,2 10,7	556,0 -73,0 251,5 747,4)01.)27. 523.
- 63,2 10,7	-73,0 251,5 747,4)27. 523.
- 63,2 10,7	-73,0 251,5 747,4)27. 523.
63,2	<u>251,5</u> 747,4	523.
10,7	747,4	
73,9	925,9	
73,9	925,9	
73,9	925,9	
73,9	925,9	
73,9	925,9	
		74.
	Yes	No
2a		×
2b	×	
2c	×	
3a		×
3b		
	m 990	
	2c 3a 3b	2c × 3a 3b

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047 2021

Open to Public

(E) Total Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

N

Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.								Inspection				
Name	of the or	ganization	•					Employer identification	number			
			HAM FOUNDATIC					31-6032844				
Par	rt I	Reason	for Public Char	r ity Status. (All	organizations mus	t comple	ete this p	part.) See instruction	ons.			
The c	-		•		s: (For lines 1 through		-	,				
1					on of churches descri			0(b)(1)(A)(i).				
2												
3												
4												
_	hospital's name, city, and state:											
5	5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)											
6					mental unit described							
7			tion that normally section 170(b)(1)		tantial part of its sup e Part II.)	port from	i a goveri	nmental unit or from	the general public			
8	Ac	ommunit	y trust described ir	n section 170(b)	(1)(A)(vi). (Complete I	Part II.)						
9	🗆 An a	agricultu	al research organi	zation described	d in section 170(b)(1)	(A)(ix) op	erated in	conjunction with a la	and-grant college			
		university versity:	or a non-land-gra	nt college of agri	iculture (see instructio	ons). Ente	r the nam	ne, city, and state of	the college or			
10	An	organizat	ion that normally r	eceives (1) more	than 331/3% of its su	pport fro	m contrib	outions, membership	fees, and gross			
	rece	eipts fron	n activities related	to its exempt full	nctions, subject to ce related business taxal	rtain exce ble incom	eptions; a	ection 511 tax) from	331/3% Of Its			
					75. See section 509(a							
11	🗌 An	organizat	ion organized and	operated exclus	sively to test for public	c safety. S	See sect i	ion 509(a)(4).				
12					vely for the benefit of,							
					escribed in section 5 the type of supporting							
а	×	Type I. A	supporting organ	ization operated	, supervised, or contr	olled by i	ts suppo	rted organization(s),	typically by giving			
					regularly appoint or e ete Part IV, Sections			he directors or trust	ees of the			
b		Type II.	A supporting organ	nization supervis	ed or controlled in co	nnection	with its s	upported organizati	on(s), by having			
					rganization vested in							
		organiza	tion(s). You must o	complete Part I	V, Sections A and C.							
С		••			ting organization oper ns). You must comp l				ally integrated with,			
d			•	, ,	pporting organization		-		orted organization(s)			
u		that is no	ot functionally integ	grated. The organ	nization generally must omplete Part IV, Sec	st satisfy	a distribu	ition requirement an				
е		•	,		a written determinatio		-		II Type III			
		functiona	ally integrated, or T	ype III non-func	tionally integrated sup	oportina	organizati	ion.				
f			ber of supported c						. 1			
g				•	orted organization(s).							
	(i) Name	e of support	ed organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of			
	(described on lines 1–10 listed in your governing above (see instructions)) support (see document? support (see instructions) other support (see instructions)								other support (see instructions)			
						Yes	No					
(
(A) 	HOMAS	B. FORI	DHAM INSTITUTE	31-1816446	7	×		2,656,001.	0.			
(B)												
(C)												
(D)												

2,656,001.

0.

Schedu	le A (Form 990) 2021						Page 2
Part	II Support Schedule for Organiza (Complete only if you checked th Part III. If the organization fails to	e box on lin	e 5, 7, or 8 of	Part I or if th	e organizatio	n failed to qu	
Secti	on A. Public Support			/1		,	
	dar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	on B. Total Support						
	dar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 8	Amounts from line 4						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the organization, check this box and stop here	organization'		l, third, fourth,	or fifth tax ye		
Secti	on C. Computation of Public Suppor	t Percentag	je				
14 15 16a	Public support percentage for 2021 (line 6 Public support percentage from 2020 Sch 33 ¹ / ₃ % support test — 2021. If the organi box and stop here. The organization qual	nedule A, Part zation did not	II, line 14 . check the box	 x on line 13, a	 nd line 14 is 3		
b	331 /3% support test—2020. If the organization this box and stop here. The organization						
17a	10%-facts-and-circumstances test — 20 10% or more, and if the organization m Part VI how the organization meets the organization	eets the facts	s-and-circumst	ances test, ch st. The organiz	eck this box a	and stop here	. Explain in
b	10%-facts-and-circumstances test — 20 15 is 10% or more, and if the organizatio in Part VI how the organization meets the organization	n meets the fa e facts-and-ci	acts-and-circu	mstances test, est. The organ	, check this bo	ox and stop he	re. Explain
18	Private foundation. If the organization of instructions	did not check	a box on line	e 13, 16a, 16b			

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
•	organization without charge						
6 70	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3						
7a	received from disqualified persons .						
	· · ·						
b	Amounts included on lines 2 and 3 received from other than disgualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses acquired after June 30, 1975						
-	Add lines 10a and 10b						
C 11	Net income from unrelated business						
11	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	•	's first, second	, third, fourth,	or fifth tax yea	ar as a seo	ction 501(c)(3)
	organization, check this box and stop her						🕨 🗌
	on C. Computation of Public Suppor						
15	Public support percentage for 2021 (line 8					15	%
<u>16</u>	Public support percentage from 2020 Sch					16	%
	on D. Computation of Investment Inc			Nulling 10 activ	(f))	17	0/
17 10	Investment income percentage for 2021 (I			•	())	17	%
18 19a	Investment income percentage from 2020 331/3% support tests - 2021. If the organi					-	% ³¹ /3% and line
199	17 is not more than $33^{1}/_{3}$ %, check this box a						
b	33 ¹ / ₃ % support tests – 2020. If the organize	-	-	-		-	
~	line 18 is not more than $33^{1/3}$ %, check this b						
20	Private foundation. If the organization did	-	-	-			
				,, , .			· · · · ·

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part **VI** how providing such benefit carried out the purposes of the supported organization(s) that operated. supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.

supported organizations played in this regard.

- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Yes No

×

×

Yes No

1

2

1

3

2a

2b

3a

3b

Yes No

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	jani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount	•		Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
		<u> </u>		

Schedule A (Form 990) 2021

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

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Schedule A (Form 990) 2021

Schedu	le A (Form 990) 2021			Page 7
Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continued)	1
Sect	ion D-Distributions			Current Year
1	Amounts paid to supported organizations to accomplish of	1		
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	orted 2		
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations 3	
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required-	–provide details in Part	VI) 5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.	h the organization is res	ponsive 8	
9	Distributable amount for 2021 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		1()
Sect	ion E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required – <i>explain in Part VI</i>). See instructions.			
3	Excess distributions carryover, if any, to 2021			
а	From 2016			
b	From 2017			
С	From 2018			
d	From 2019			
е	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
i	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI.</i> See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j and 4c.			
8	Breakdown of line 7:			
а	Excess from 2017			
b	Excess from 2018			
С	Excess from 2019			
d	Excess from 2020			
е	Excess from 2021			

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Schedule A (Form 990) 2021

t VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part
	III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section
	B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b,
	3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E,
	lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Pt IV Sec B Ln 2: THE ORGANIZATION ALSO PROVIDES GRANTS TO OTHER TAX-EXEMPT					
ORGANIZATIONS WITH SIMILAR MISSIONS TO THE CONTROLLING SUPPORTED ORGANIZATION.					

SCHEDULE D (Form 990)		Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.					OM C	b No. 1545	-0047
Departm	ent of the Treasury	N Attack to Forme 000						en to Pu	
	Revenue Service	► Go to www.irs.gov/Form9	990 for instructions a					spection	
		DHAM FOUNDATION	sed Funds or Ot		31-6	032		umber	
r ai		ete if the organization answered "			5 01 /		Junto.		
	Compi			lvised funds		(b) F	unds and othe	er accounts	
1	Total number a	at end of year				(-7			
2		ue of contributions to (during year)							
3		ue of grants from (during year)							
4		ue at end of year							
5	-	ization inform all donors and donor a organization's property, subject to the	•					- v	—
6	Did the organi only for charit	zation inform all grantees, donors, ar able purposes and not for the benefi	nd donor advisors in the donor or de	n writing that grant	funds any (s can other	be used purpose	☐ Yes	∐ No
Par	t II Conse	rvation Easements.							
		ete if the organization answered "	Yes" on Form 990), Part IV, line 7.					
1		conservation easements held by the c							
	 Preservation Protection 	of land for public use (for example, recreated of natural habitat		Preservation ofPreservation of			• •		rea
2		n of open space s 2a through 2d if the organization hel	d a qualified conse	rvation contribution	in the	e forn	n of a cons	ervation	
-		he last day of the tax year.	a quamoa conco]		Held at the E		Tax Year
а					ł	2a			
b		restricted by conservation easements			H	2b			
c	-	nservation easements on a certified hi				2c			
d	Number of co	onservation easements included in (/25/06, and not or		2d			
3	Number of con tax year ►	nservation easements modified, trans	ferred, released, ex	tinguished, or termi	inate	d by t	the organiz	ation du	ring the
4 5	Does the org	tes where property subject to conservation have a written policy reguler of the conservation eas	arding the periodic	c monitoring, inspe			ndling of	Yes	🗌 No
6	Staff and volunt	teer hours devoted to monitoring, inspec	ting, handling of viola	ations, and enforcing	conse	ervatio	on easemen	ts during	the year
7	Amount of exp ► \$	enses incurred in monitoring, inspecting	g, handling of violati	ons, and enforcing co	onser	vatior	n easement	s during 1	the year
8		ro(h)(4)(B)(ii)?						Yes	🗌 No
9	balance sheet	scribe how the organization reports co , and include, if applicable, the text of accounting for conservation easemer	the footnote to the			•			s the
Par	•	izations Maintaining Collections		Treasures or O	ther	Sim	ilar Asse	ls.	
	Comple	ete if the organization answered "	Yes" on Form 990), Part IV, line 8.					
1a	of art, historic	tion elected, as permitted under FAS al treasures, or other similar assets le in Part XIII the text of the footnote t	held for public ext	nibition, education,	or re	searc	ch in furthe		
b	art, historical t provide the fol	tion elected, as permitted under FAS reasures, or other similar assets held lowing amounts relating to these item	for public exhibition ns:	n, education, or rese	earch	in fui	rtherance o	of public s	service,
2	(ii) Assets included in the organization	cluded on Form 990, Part VIII, line 1 uded in Form 990, Part X ation received or held works of art, unts required to be reported under FA	historical treasures	, or other similar a		. 1	▶ \$		
a b	Revenue inclu	ded on Form 990, Part VIII, line 1 . ed in Form 990, Part X				.]	► \$ ► \$		

Schedu	e D (Form 990) 2021							Page 2
Part	III Organizations Maintaining	Collections of	f Art, His	torical T	reasures,	or Ot	her Similar As	sets (continued)
3	Using the organization's acquisition, collection items (check all that apply):		other reco	rds, checł	any of the	follov	ving that make si	gnificant use of its
а	Public exhibition		d	🗌 Loan d	or exchange	proar	am	
b	Scholarly research							
С	Preservation for future generations							
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.							
5	During the year, did the organization	solicit or receive	e donatior	is of art. I	nistorical tre	easure	s. or other simila	r
	assets to be sold to raise funds rather							🗌 Yes 🗌 No
Part	IV Escrow and Custodial Arra	angements.						
	Complete if the organization 990, Part X, line 21.		s" on For	m 990, P	art IV, line	9, or	reported an am	ount on Form
1a	Is the organization an agent, trustee included on Form 990, Part X?							t Yes No
b	If "Yes," explain the arrangement in P							
D	in res, explain the analysement in r			nowing ta	DIC.		Ar	nount
с	Beginning balance					10		
d	Additions during the year					10		
e	Distributions during the year					16		
f	Ending balance					1f		
2a	Did the organization include an amount							?
	If "Yes," explain the arrangement in P						-	
Par				•	•			
	Complete if the organization	answered "Yes	s" on For	m 990, P	art IV, line	10.		
	·	(a) Current year	(b) Pri	or year	(c) Two years	back	(d) Three years back	(e) Four years back
1a	Beginning of year balance							
b	Contributions							
с	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities and							
	programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of t	he current year e	nd balanc	e (line 1g,	column (a))) held	as:	
а	Board designated or quasi-endowment	nt 🕨	%					
b	Permanent endowment ►	%						
С	Term endowment ►%							
	The percentages on lines 2a, 2b, and							
3a	Are there endowment funds not in the	e possession of t	the organi	zation tha	t are held a	ind ad	ministered for the	
	organization by:							Yes No
	(i) Unrelated organizations							3a(i)
	., .							3a(ii)
b	If "Yes" on line 3a(ii), are the related o							3b
4 Dort	Describe in Part XIII the intended uses		ion's endo	owment fu	nds.			
Part	VI Land, Buildings, and Equip Complete if the organization		e" on For	m 000 E	ort IV/ line	110	Soo Form 000	Port V line 10
	Description of property	(a) Cost or			other basis		Accumulated	
	Description of property	(investi	ment)	(ot	her)	• •	epreciation	(d) Book value
1a	Land		0.		13,776.			843,776.
b	Buildings				12,281.		625,434.	1,116,847.
С	Leasehold improvements	•			26,905.		775,955.	250,950.
d	Equipment	•		27	71,660.		243,146.	28,514.
e	Other				(=)			
Total.	Add lines 1a through 1e. (Column (d) n	nust equal Form :	990, Part)	x, column	(B), line 100	c.) .	🕨 📔	2,240,087.

Part VII Investments – Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other KAYNE ANDERSON MEZZANINE PARTNERS, LP	7,473.	FMV
(A)AETHER REAL ASSETS I, LP	254,816.	FMV
(B)OCH ZIFF RE PARALLEL II B	63,204.	FMV
(C)LEGACY VENTURE VI	2,797,884.	FMV
(D)FEG ABSOLUTE ACCESS TEI FUND LLC	33,022.	FMV
(E) COWEN HEALTHCARE ROYALTY PARTNERS II LP	193,753.	FMV
(F) STRATEGIC VALUE SPECIAL SITUATIONS FEEDER FUND	820,402.	FMV
(G)EMERALD HILL CP III	4,996,463.	FMV
(H)See Statement	26,813,241.	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) . ►	35,980,258.	

Part VIII Investments—Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ►		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

	, ,
(a) Description	(b) Book value
(1) BOND ISSUANCE COSTS	205,513.
(2) DUE FROM THOMAS B. FORDHAM INSTITUTE	577,200.
(3) INVESTMENT DISTRIBUTION RECEIVABLE	0.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	782,713.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OBLIGATION DUE TO INTEREST RATE SWAP	2,610,901.
(3)	
(4)	
_ (5)	
_ (6)	
_ (7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	2,610,901.
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statemet	ents that reports the

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

Schedu	e D (Form 990) 2021				Page 4
Part				Retu	rn.
	Complete if the organization answered "Yes" on Form 990, I				
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	Ι.	1		
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b		-	
c	Recoveries of prior year grants	2c		-	
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	· ·		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)				
_c	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Re	lurn.
	Complete if the organization answered "Yes" on Form 990, I				
1	Total expenses and losses per audited financial statements	• •		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		1		
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	· ·		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b			4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	e 18.)		5	
	XIII Supplemental Information.				
2; Par	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to pro	ovide any additional in	forma	ition.
Pt X	, Line 2: MANAGEMENT ANNUALLY REVIEWS ITS TAX POSI	TIO	NS AND HAS DETE	RMIN	IED
THAT	THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THA	T R	EQUIRE RECOGNIT	TON	IN
THE	FINANCIAL STATEMENTS.				

Schedule D (Fo	orm 990) 2021	Page 5
Part XIII	Supplemental Information (continued)	

Continuation Statement

Additional information from your Schedule D: Supplemental Financial Statements

Schedule D: Supplemental Financial Statements Part VII: Investments - Other Securities.

	i	1
Description	Book Value	Method Valuation
LEGACY VENTURE VII	3,794,799.	FMV
MASON WELLS BUYOUT FUND	3,286,545.	FMV
PALO ALTO HEALTHCARE II	1,787,635.	FMV
WCP NEWCOLD	1,923,375.	FMV
ROCKLAND PP	820,323.	FMV
PIMCO BRAVO III	1,058,175.	FMV
EPIRIS II	1,222,740.	FMV
WEBSTER CAPITAL	1,567,703.	FMV
HARVEST MLP II	1,281,279.	FMV
TEMBO	446,771.	FMV
RIVERCREST II	-3,336.	FMV
SINGERMAN REAL ESTATE	66,500.	FMV
AMBERBROOK V, LLP	99,973.	FMV
COMMONFUND CAPITAL NATURAL RESOUCES PARTNERS VIII, LP	409,422.	FMV
VENTURE INVESTMENT ASSOCIATES ENERGY, LP	189,655.	FMV
METROPOLITAN REAL ESTATE PARTNERS GLOBAL II	98,774.	FMV
Q-BLK REAL ASSETS II	1,064,812.	FMV
NORTHGATE PRIVATE EQUITY PARTNERS II	35,656.	FMV
NORTHGATE VENTURE PARTNERS III	344,539.	FMV
NORTHGATE IV	357,004.	FMV
NEWLIN ENERGY PARTNERS II, LP	162,144.	FMV
LIQUID REALTY PARTNERS IV, LP	30,091.	FMV
OCH ZIFF III	256,733.	FMV
STRATEGIC VALUE III	1,181,678.	FMV
ORBIMED ROYALTY	157,640.	FMV
RESOURCE LAND HOLDINGS	1,448,589.	FMV
SVSS IV	1,543,441.	FMV
AMBERBROOK VII	2,180,581.	FMV
Т	otal 26,813,241.	

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.



OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 31-6032844

THOMAS B. FORDHAM FOUNDATION

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) DAYTON FOUNDATION							
1401 S MAIN ST STE 100 DAYTON OH 45409	31-6027287	501C3	25,000.				SUMMER SCHOOL PROGRAM
(2) DAYTON LEADERSHIP ACADEMIES							
1416 W RIVERVIEW AVE DAYTON OH 45402	31-1600674	501C3	25,000.				SUMMER SCHOOL PROGRAM
(3) UNITED SCHOOLS NETWORK							
1469 E MAIN ST COLUMBUS OH 43205	46-2265149	501C3	8,600.				FAMLY RESOURCE CENTERS
(4) WESTCARE OHIO, INC.							
614 XENIA AVE DAYTON OH 45410	31-1508554	501C3	20,000.				CAPITAL CAMPAIGN
(5) MONTGOMERY COUNTY OHIO COLLEGE PROMISE							
1401 S MAIN ST STE 100 DAYTON OH 45409	31-6027287	501C3	20,000.				SCHOLARSHIP FUNDING
(6) THE PHILANTHROPY ROUNDTABLE							
1120 20TH ST NW STE 550 S WASHINGTON DC 20036	13-2943020	501C3	10,000.				GENERAL SUPPORT
(7) WOODLAND ARBORETUM FOUNDATION							
118 WOODLAND AVE DAYTON OH 45409	31-1309373	501C3	10,000.				GENERAL SUPPORT
(8) REGEN							
5158 FISHWICK DR CINCINNATI OH 45216	83-2110904	501C3	8,600.				LIBRARY MATERIALS
(9) CITIZENS OF THE WORLD							
4324 HOMER AVE CINCINNATI OH 45227	85-0635731	501C3	8,600.				LIBRARY MATERIALS
<u>(10)</u>							
(11)							
(12)							
 2 Enter total number of section 3 Enter total number of other o 		•					

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REV 07/25/22 PRO Schedule I (Form 990) 2021

Part III	Grants and Other Assistance to D Part III can be duplicated if addition	omestic Individu al space is neede	als. Complete if th d.	e organization answ	vered "Yes" on Form 990,	, Part IV, line 22.
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1						
2						
3						
4						
5						
6						
7 Part IV	Supplemental Information. Provide	the information i	required in Part I, li	ne 2; Part III, colum	h (b); and any other addit	ional information.
Pt I Li	ne 2: THE ORGANIZATION ASKS					
RECEIVI	ING THE GRANTS.					

BAA

SCHEDULE J (Form 990)		For certain Officers, Dire Co ► Complete if the organizatio	nsation Information ctors, Trustees, Key Employees, and Highest mpensated Employees on answered "Yes" on Form 990, Part IV, line 23.		^{1B No. *} 20 Den to	21	I
	nent of the Treasury Revenue Service	► Go to www.irs.gov/Form	Attach to Form 990. 990 for instructions and the latest information.	-	Inspe		
	of the organization	, v	Employer ide				
_		HAM FOUNDATION	31-6032	2844			
Par	Questic	ons Regarding Compensation					
1a			ovided any of the following to or for a person listed provide any relevant information regarding these item			Yes	No
		or charter travel	Housing allowance or residence for personal				
	Travel for c		 Payments for business use of personal reside 				
		nification and gross-up payments	Health or social club dues or initiation fees				
		ry spending account	Personal services (such as maid, chauffeur, c	hef)			
b			he organization follow a written policy regarding				
		nent or provision of all of the exp	penses described above? If "No," complete P	'art III to	46		
					1b		
2			r to reimbursing or allowing expenses incurre D/Executive Director, regarding the items checke				
	1a?				2		
3	organization's	CEO/Executive Director. Check all th	tion used to establish the compensation of the nat apply. Do not check any boxes for methods us he CEO/Executive Director, but explain in Part III.				
	-	tion committee	Written employment contract				
	•	nt compensation consultant	Compensation survey or study				
		of other organizations	Approval by the board or compensation com	mittee			
4		ar, did any person listed on Form 990 r a related organization:	, Part VII, Section A, line 1a, with respect to the fil	ling			
а			l payment?		4a		×
b			ntal nonqualified retirement plan?		4b		×
С			ased compensation arrangement?		4c		×
5	For persons		organizations must complete lines 5–9. ion A, line 1a, did the organization pay or ac	crue any			
а					5a		×
b					5b		×
		e 5a or 5b, describe in Part III.	ion A line to did the experimetion now or as				
6	compensation	contingent on the net earnings of:	ion A, line 1a, did the organization pay or ac				
a ⊾					6a		×
b	-	e 6a or 6b, describe in Part III.			6b		^
7			on A, line 1a, did the organization provide any		7		×
8			paid or accrued pursuant to a contract that was s				
		•	Regulations section 53.4958-4(a)(3)? If "Yes,"		8		×
9			low the rebuttable presumption procedure des		9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W-2 a	nd/or 1099-MISC and/or	1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
CHESTER E. FINN, JR.) 15,400.	0.	0.	1,848.	25.	17,273.	0.
1 PRESIDENT EMERITUS AND TRUSTEE (i) 204,600.	0.	0.	24,552.	340.	229,492.	0.
MICHAEL PETRILLI) 60,927.	2,855.	0.	7,520.	3,282.	74,584.	0.
2 PRESIDENT AND TRUSTEE (i	i) 243,711.	11,418.	0.	30,080.	13,126.	298,335.	0.
GARY LABELLE) 88,000.	5,000.	0.	11,160.	5,611.	109,771.	0.
3 VP FOR FINANCE AND OPERATIONS (i	i) 88,000.	5,000.	0.	11,160.	5,611.	109,771.	0.
AMBER NORTHERN	9,260.	300.	0.	1,147.	790.	11,497.	0.
4 SENIOR VP FOR RESEARCH (i	i) 222,240.	7,200.	0.	27,533.	18,964.	275,937.	0.
CHAD ALDIS	1,980.	120.	0.	252.	190.	2,542.	0.
5 VP FOR OHIO POLICY AND ADVOCACY (i	i) 196,020.	11,880.	0.	24,948.	18,811.	251,659.	0.
KATHRYN MULLEN-UPTON) 147,725.	5,700.	0.	18,411.	14,490.	186,326.	0.
6 VP FOR SPONSORSHIP AND DAYTON (i	i) 7,775.	300.	0.	968.	763.	9,806.	0.
)						
7 (i	i)	[[
)						
8 (i	i)	[
)						
9 (i	i)	[
)						
10 (i	i)	T					T
)						
11 (i	i)						
)						
12 (i	i)						
)						
13 (i	i)						
()						
14 (i	i)	†	†				†
(
15 (i	i)	†	†				†
()						
16 (i		†	†				1
BAA		REV 07/25/22 PRO		I		1	hedule J (Form 990) 2021

Extra Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.		Form 990) 2021
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	Part III	Supplemental Information
	Provide	the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this par
	for any a	dditional information.

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 31-6032844

OMB No. 1545-0047

2021

Inspection

Open to Public

THOMAS B. FORDHAM FOUNDATION

Par	Bond Issues															
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Da	te issued	(e) Issue price		(f) Description of purpose			(g) Def	eased	(h) beha issi		(i) Po finan	olec
											Yes	No	Yes	No	Yes	No
A D	ISTRICT OF COLUMBIA	53-6001131	000000000	12/20	0/2017	6,426,000	. REFUN	D A PRI	OR ISSUE			X		×		×
B																
•																
_C																
P																
D Pari	Proceeds															
Fai	Floceeds					Α	E	2		с				D		
1	Amount of bonds retired			-		A	E)		C						
2	Amount of bonds legally defeased															
3	Total proceeds of issue				6	426,000.										
4	Gross proceeds in reserve funds				•,	120,000.										
5	Capitalized interest from proceeds															
6	Proceeds in refunding escrows															
7	Issuance costs from proceeds					126,000.										
8	Credit enhancement from proceeds															
9	Working capital expenditures from proceed	ds														
10	Capital expenditures from proceeds															
11	Other spent proceeds															
12	Other unspent proceeds															
13	Year of substantial completion					2007				1						
					Yes	No	Yes	No	Yes	No		Y	es		No	
14	Were the bonds issued as part of a refund															
	if issued prior to 2018, a current refunding				×											
15	Were the bonds issued as part of a refur															
- 10	issued prior to 2018, an advance refunding					×								_		
16	Has the final allocation of proceeds been r				×									_		
17	Does the organization maintain adequate				×											
	final allocation of proceeds?			•••	~											

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Schedule K (Form 990) 2021

Schedule K (Form 990) 2021

Private Business Use		•		D		•		
as the organization a partner in a partnership, or a member of an LLC,		A		B				D
nich owned property financed by tax-exempt bonds?	Yes	No ×	Yes	No	Yes	No	Yes	No
e there any lease arrangements that may result in private business use of nd-financed property?		×						
e there any management or service contracts that may result in private siness use of bond-financed property?		×						
Yes" to line 3a, does the organization routinely engage bond counsel or other outside unsel to review any management or service contracts relating to the financed property?								
e there any research agreements that may result in private business use of nd-financed property?		×						
'Yes" to line 3c, does the organization routinely engage bond counsel or other tside counsel to review any research agreements relating to the financed property?								
ter the percentage of financed property used in a private business use by entities her than a section 501(c)(3) organization or a state or local government		0.0000 %		%		%		
ter the percentage of financed property used in a private business use as a sult of unrelated trade or business activity carried on by your organization, other section 501(c)(3) organization, or a state or local government		0.0000 %		%		%		C
tal of lines 4 and 5		0.0000 %		%		%		(
bes the bond issue meet the private security or payment test?	×			//				
s there been a sale or disposition of any of the bond-financed property to a ngovernmental person other than a 501(c)(3) organization since the bonds were issued?		×						
Yes" to line 8a, enter the percentage of bond-financed property sold or sposed of		%		%		%		
Yes" to line 8a, was any remedial action taken pursuant to Regulations ctions 1.141-12 and 1.145-2?								
ts the organization established written procedures to ensure that all nqualified bonds of the issue are remediated in accordance with the quirements under Regulations sections 1.141-12 and 1.145-2?	×							
Arbitrage								
		Α		В		C		D
ns the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and nalty in Lieu of Arbitrage Rebate?	Yes	No X	Yes	No	Yes	No	Yes	No
'No" to line 1, did the following apply?				-				4
bate not due yet?								1
ception to rebate?		1						1
prebate due?		1						1
"Yes" to line 2c, provide in Part VI the date the rebate computation was				1		'		1
	••			1				1
o rebat "Yes" rforme	to line 2c, provide in Part VI the date the rebate computation was	to line 2c, provide in Part VI the date the rebate computation was	to line 2c, provide in Part VI the date the rebate computation was	to line 2c, provide in Part VI the date the rebate computation was	to line 2c, provide in Part VI the date the rebate computation was	e due?	re due? . </td <td>e due?</td>	e due?

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art IV	Arbitrage (continued)							1	
			A	E	3	(c	I	c
	s the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
	dge with respect to the bond issue?		×						
	me of provider								
c Ter	rm of hedge		-				-		
d Wa	as the hedge superintegrated?								
e Wa	as the hedge terminated?								
ia We	ere gross proceeds invested in a guaranteed investment contract (GIC)? .		×						
b Nar	me of provider								
c Ter	rm of GIC								
	s the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
We	ere any gross proceeds invested beyond an available temporary period?		×						
	s the organization established written procedures to monitor the								
req	uirements of section 148?		×						
nrt V	Procedures To Undertake Corrective Action			1					1
			4	E	3	(C		C
Ha	s the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of 1	federal tax requirements are timely identified and corrected through the								
	federal tax requirements are timely identified and corrected through the untary closing agreement program if self-remediation isn't available under								
volu	federal tax requirements are timely identified and corrected through the luntary closing agreement program if self-remediation isn't available under plicable regulations?	× onses to	questions	on Schedu	le K. See i	nstructions			
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i	nstructions	S		
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i	nstructions	5		
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i	nstructions	S		
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i	nstructions			
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i		S.		
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i				
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i				
volı app	luntary closing agreement program if self-remediation isn't available under plicable regulations?		questions	on Schedu	le K. See i				

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ.



Department of the Treasury Internal Revenue Service	 Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information. 	Open to Public Inspection
Name of the organization		Employer identification number
THOMAS B. FORD	HAM FOUNDATION	31-6032844
Pt VI, Line 11	o: THE FORM 990 IS MADE AVAILABLE ELECTRONICALLY TO A	LL TRUSTEES
PRIOR TO THE F	ILING DEADLINE. IT IS REVIEWED BY EACH MEMBER OF THE A	AUDIT AND
RISK COMMITTEE	PRIOR TO FILING. THIS COMMITTEE IS COMPRISED OF THRE	E OF THE NINE
MEMBERS OF THE	FORDHAM FOUNDATION BOARD. THE VP OF FINANCE AND OPER	ATIONS REVIEWS
EACH LINE OF T	HE FORM 990 BEFORE ITS FILING. THE FORDHAM FOUNDATION	SECRETARY,
TRUSTEE THOMAS	HOLTON, A COUNSEL TO THE FIRM PORTER, WRIGHT, MORRIS	& ARTHUR,
REVIEWS THE FO	RM 990 WITH HIS COLLEAGUE, TAX ATTORNEY EDWARD SEGELK	EN. FORDHAM
FOUNDATION PRE	SIDENT, MICHAEL PETRILLI, RECEIVES AN OVERVIEW OF THE	FILING FROM
THE VP OF FINA	NCE AND OPERATIONS AND SERVES AS A MEMBER OF THE AUDI	I AND RISK
COMMITTEE.		
Pt VI, Line 12	: THE BOARD SECRETARY, TRUSTEE THOMAS HOLTON, COLLEC	TS A WRITTEN
STATEMENT FROM	EACH BOARD MEMBER ANNUALLY. THESE STATEMENTS DISCLOS	E ANY ACTUAL
OR POTENTIAL C	ONFLICTS OF INTEREST AND ACKNOWLEDGE THAT THE TRUSTEE	IS FAMILIAR
WITH THE CONFL	ICT OF INTEREST POLICY.	
Pt VI, Line 15a	a: THE COMPENSATION OF THE PRESIDENT IS DETERMINED BY	THE BOARD,
AND IT HAS BAS	ED ITS DETERMINATION ON AN ANALYSIS OF COMPARABLE POS	ITIONS AT
SIMILAR ORGANI	ZATIONS. THIS PROCESS WAS LAST UNDERTAKEN IN MARCH 20	21.
Pt VI, Line 15	o: COMPENSATION FOR THE VICE PRESIDENTS IS DETERMINED	BY THE PRESIDENT
BASED ON A THO	ROUGH ANNUAL REVIEW PROCESS CONDUCTED IN NOVEMBER AND	DECEMBER
OF EACH YEAR.		
Pt VI, Line 18	THE ORGANIZATION DOES NOT HAVE A FORM 1023, AS THE	ORGANIZATION

Schedule O (Form 990) 2021	Page 2
Name of the organization	Employer identification number
THOMAS B. FORDHAM FOUNDATION	31-6032844
WAS ESTABLISHED PRIOR TO THIS FORM BEING REQUIRED.	
Pt VI, Line 19: THESE DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UP	ON REQUEST.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service Name of the organization

Department of the Treasury

THOMAS B. FORDHAM FOUNDATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)	-				
(3)	-				
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(Section cont ent	g) 512(b)(13) rolled tity?
						Yes	No
(1) THOMAS B. FORDHAM INSTITUTE 31-1816446							
1016 16TH ST. NW, FLR. 8 WASHINGTON DC 20036	EDUCATION AND AWARENESS	DC	501(c)3	LINE 7	N/A		×
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							



31-6032844

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. (k) (a) (d) (f) (g) (i) (i) (b) (c) (e) (h) Predominant Direct controlling Name, address, and EIN of Primary activity Legal Share of total Share of end-of-Disproportionate Code V-UBI General or Percentage income (related, related organization domicile entity income year assets allocations? amount in box 20 managing ownership unrelated, of Schedule K-1 (state or partner? excluded from foreign (Form 1065) tax under country) Yes No Yes No sections 512-514) (1) (2) (3) (4) (5) (6) (7)



Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(Section 5 contr ent	(i) n 512(b)(13) ntrolled entity?	
								Yes	No	
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
BAA		REV 07/25/22	2 PRO			S	chedule R (Form 99	90) 2021	

Part V

Note:	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one	e or more related orgar	izations listed in Parts	s II–IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1 a		×
b	Gift, grant, or capital contribution to related organization(s)			1b		×
	Gift, grant, or capital contribution from related organization(s)					×
	Loans or loan guarantees to or for related organization(s)					×
е	Loans or loan guarantees by related organization(s)			1 e		×
f	Dividends from related organization(s)			1 f		×
	Sale of assets to related organization(s)					×
-	Purchase of assets from related organization(s)				-	×
	Exchange of assets with related organization(s)					×
	Lease of facilities, equipment, or other assets to related organization(s)					×
•						
k	_ease of facilities, equipment, or other assets from related organization(s)			1 k		×
	Performance of services or membership or fundraising solicitations for related organization(s)				_	×
	Performance of services or membership or fundraising solicitations by related organization(s	,			-	×
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .				-	+
	Sharing of paid employees with related organization(s)				_	+
•						
p	Reimbursement paid to related organization(s) for expenses			1 p		×
-	Reimbursement paid by related organization(s) for expenses				-	
Ч						
r	Other transfer of cash or property to related organization(s)			1 r		×
	Other transfer of cash or property from related organization(s)				-	×
	f the answer to any of the above is "Yes," see the instructions for information on who must					
		· ·			103110	103.
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amo	unt invo	olved
		type (a-s)		J		
(1) TH	OMAS B. FORDHAM INSTITUTE	0	471,201.	COST		
(1) 111	JMAS B. FONDIAM INSTITUTE		4/1,201.	0.001		
(2) דינו	OMAS B. FORDHAM INSTITUTE	0	2,239,654.	COCT		
<u>(</u> 2) 111	JMAS B. FORDHAM INSTITUTE		2,239,034.			
(3)						
_(0)						
(4)						
(5)						
(6)						
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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

a) a	nd EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	income (related, unrelated, excluded	Are all sec 501	e) partners ction (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(j) General or managing partner?		(k) Percentage ownership
				sections 512-514)	Yes	No			Yes	No	Yes	No	

Schedule R (I	Form 990) 2021	Page 5
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.	