Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public

Inspection

21

20

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

| Α | For the | the 2021 calendar year, or tax year beginning , 2021, and ending | | | | , 20 | | | |
|--------------------------------|----------------|--|--|----------------------------|--------------------|-----------------------------|--|--|--|
| в | Check if | f applicable: | C Name of organization THOMAS B. FORDHAM FOUNDATION | | D Emple | oyer identification number | | | |
| | Address | s change | Doing business as | | 31-6032844 | | | | |
| | Name c | hange | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | E Telephone number | | | | |
| | Initial re | turn | 1016 16TH STREET NW | 8TH FLOOR | (202 |)223-5452 | | | |
| | Final retu | urn/terminated | City or town, state or province, country, and ZIP or foreign postal code | | | | | | |
| | Amende | ed return | WASHINGTON, DC 20036 | | | receipts \$2,582,974. | | | |
| | Applicat | tion pending | F Name and address of principal officer: | | | or subordinates? 🗌 Yes 🛛 No | | | |
| | | | MICHAEL PETRILLI, 1016 16TH ST. NW 8TH FLR., WASHINGTON, DC 20 | 036 H(b) Are all su | ubordinat | es included? 🗌 Yes 🗌 No | | | |
| I | | empt status: | X 501(c)(3) 501(c) () ◄ (insert no.) 4947(a)(1) or 527 | If "No," a | ittach a li | st. See instructions. | | | |
| | | | DEXCELLENCE.NET | H(c) Group e | - | | | | |
| | | | Corporation ☐ Trust ☐ Association ☐ Other ► L Year of form | ation: 1959 | M State | of legal domicile: OH | | | |
| Р | art I | Summa | | | | | | | |
| | 1 | | cribe the organization's mission or most significant activities: THE THOM | | | | | | |
| Activities & Governance | | | TE, THE NATION'S LEADER IN ADVANCING EDUCATIONAL | | | | | | |
| nai | | | H, ANALYSIS AND COMMENTARY, AS WELL AS ON-THE-GRO | | | | | | |
| Nel | 2 | | box \blacktriangleright if the organization discontinued its operations or disposed | | 1 1 | | | | |
| ğ | 3 | | voting members of the governing body (Part VI, line 1a) | | 3 | 9 | | | |
| 80 | 4 | | independent voting members of the governing body (Part VI, line 1k | , | 4 | 7 | | | |
| /itie | 5 | | per of individuals employed in calendar year 2021 (Part V, line 2a) | | 5 | 29 | | | |
| Cti | 6 | | ber of volunteers (estimate if necessary) | | 6 | 0 | | | |
| ◄ | 7a | | ated business revenue from Part VIII, column (C), line 12 | | 7a | 0. | | | |
| | b | Net unrelat | red business taxable income from Form 990-T, Part I, line 11 | 1 | 7b | 0. | | | |
| | | Contributio | and grants (Dart) (III line 1b) | Prior Year | | Current Year | | | |
| Ine | 8 | | ons and grants (Part VIII, line 1h) | | 600. | | | | |
| Revenue | 9 | • | ervice revenue (Part VIII, line 2g) | - | 204. | 759,398. | | | |
| Be | 10 11 | | income (Part VIII, column (A), lines 3, 4, and 7d) | 506, | | 1,823,576. | | | |
| | 12 | | nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 9. | | | | |
| | 12 | | I similar amounts paid (Part IX, column (A), lines 1–3) | 1,715, | | 2,582,974. | | | |
| | 14 | | aid to or for members (Part IX, column (A), line 4) | 190, | 270. | 136,300. | | | |
| ~ | 15 | | her compensation, employee benefits (Part IX, column (A), lines 5–10) | 1,073, | 699 | 1,150,857. | | | |
| Expenses | 16a | | al fundraising fees (Part IX, column (A), line 11e) | , , , , , , | 077. | 1,130,037. | | | |
| ben | b | | aising expenses (Part IX, column (D), line 25) ► 0. | | | | | | |
| Щ | 17 | | enses (Part IX, column (A), lines 11a–11d, 11f–24e) | 1,263, | 047. | 1,368,844. | | | |
| | 18 | | nses. Add lines 13–17 (must equal Part IX, column (A), line 25) | 2,527, | | 2,656,001. | | | |
| | 19 | - | ess expenses. Subtract line 18 from line 12 | -811, | | -73,027. | | | |
| r Si | | | • | Beginning of Curre | | End of Year | | | |
| sets | 20 | Total asset | s (Part X, line 16) | 69,510, | 863. | 79,254,597. | | | |
| t As: d Ba | 21 | | ties (Part X, line 26) | 6,259, | | 5,328,623. | | | |
| Fun | 22 | | or fund balances. Subtract line 21 from line 20 | 63,251, | | 73,925,974. | | | |
| Net Assets or Fund Balances | 20 21 22 | Total liabili | ties (Part X, line 26) | 69,510, 6,259, | 863. 340. | 79,254,597 5,328,623 | | | |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | | 1 | 0/11/2022 | | | |
|---|------------------------------------|------------------------------|--------------|---------------|-----------|--|--|
| Sign | Signature of officer | | Da | e | | | |
| Here | MICHAEL PETRILLI, PRESI | DENT | | | | | |
| | Type or print name and title | | | | | | |
| Paid | Print/Type preparer's name | Preparer's signature | Date | Check 🗙 if | PTIN | | |
| Preparer | ROBERT E. LANE | | 10/13/2022 | self-employed | P01622353 | | |
| Use Only | Firm's name ► Lane & Company, | CPAs | Firm | 's EIN ► 52-1 | 738520 | | |
| | Firm's address ► 5335 Wisconsin Av | ve NW Ste 440, Washington, I | DC 20015 Pho | ne no. (202)6 | 517-2615 | | |
| May the IRS discuss this return with the preparer shown above? See instructions | | | | | | | |
| For Paperwork Reduction Act Notice, see the separate instructions. BAA REV 07/25/22 PRO Form 990 (2021) | | | | | | | |

| | 90 (2021) Page 2 |
|--------|---|
| Part | |
| 1 | Check if Schedule O contains a response or note to any line in this Part III |
| • | THE THOMAS B. FORDHAM FOUNDATION SUPPORTS THE THOMAS B. FORDHAM INSTITUTE, THE NATION'S LEADER IN ADVANCING EDUCATIONAL EXCELLENCE, BY PROVIDING QUALITY RESEARCH, ANALYSIS AND COMMENTARY, AS WELL AS ON-THE-GROUND ACTION AND ADVOCACY IN OHIO. |
| | |
| 2 3 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| | services? |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 344,777. including grants of \$ 10,000.) (Revenue \$ 0.) SUPPORTING NATIONAL EDUCATION POLICY REFORM: SUPPORTS THE THOMAS B. FORDHAM INSTITUTE'S EFFORTS TO PRODUCE RESEARCH STUDIES AND COMMENTARY ON NATIONAL EDUCATION POLICY ISSUES. OUR NATIONAL POLICY WORK IN 2021 FOCUSED ON SUPPORTING SCHOOLS' EFFORT TO HELP STUDENTS RECOVER FROM THE COVID PANDEMIC; PROMOTING HIGH QUALITY CIVICS AND U.S. HISTORY STANDARDS; AND EXPANDING HIGH QUALITY CHARTER SCHOOLS AND OTHER SCHOOLS OF CHOICE. |
| 4b | (Code:) (Expenses \$ 75,500. including grants of \$ 75,500.) (Revenue \$ 0.) |
| | SUPPORTING EDUCATION POLICY REFORM IN OHIO: SUPPORTS THE THOMAS B. FORDHAM INSTITUTE'S EFFORTS TO PRODUCE AND DISSEMINATE REPORTS, COMMENTARY, AND POLICY BRIEFS IDENTIFYING EVIDENCE-BASED SOLUTIONS AND BEST-PRACTICE RECOMMENDATIONS FOR THE CURRENT CHALLENGES FACED BY THE LEADERS OF OHIO'S SCHOOL SYSTEMS. THE FOUNDATION HELPS THE INSTITUTE ADVANCE POLICIES SUCH AS THOSE WHICH PROVIDE PARENTS ADDITIONAL CHOICES AND HOLD SCHOOLS ACCOUNTABLE IN HOPES OF NARROWING OHIO'S ACHIEVEMENT GAP. |
| | |
| 4c | (Code:) (Expenses \$ 1,465,688. including grants of \$ 50,800.) (Revenue \$ 759,398.) CHARTER SCHOOL AUTHORIZING: THE THOMAS B. FORDHAM FOUNDATION SERVES AS THE AUTHORIZER FOR ELEVEN OHIO-BASED CHARTER SCHOOLS SERVING MORE THAN 5,500 STUDENTS. OUR NATIONALLY RECOGNIZED CHARTER-AUTHORIZATION STAFF EVALUATES PROPOSALS FOR NEW CHARTER SCHOOLS, MONITORS THE COMPLIANCE AND PERFORMANCE OF OUR PORTFOLIO OF SCHOOLS, AND LENDS THEM FISCAL AND TECHNICAL ASSISTANCE. |
| | |
| | |
| 4d | Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$) Total program service expenses > 1,885,965. |

| Form 99 | D (2021) | | F | Page 3 |
|---------|--|-----|-----|--------|
| Part | V Checklist of Required Schedules | | | |
| _ | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | × | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | | × |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | × |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | × |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> . | 5 | | × |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> | 6 | | × |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | × |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> | 8 | | × |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> . | 9 | | × |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> . | 10 | | × |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | × | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> | 11b | × | |
| с | Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> | 11c | | × |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d | × | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | × | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | × | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | × |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | × | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | × |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | × |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i> | | | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | 14b | | × |
| 16 | for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | | × |
| 17 | assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | 16 | | × |
| 18 | Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | 17 | | × |
| 19 | Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | | × |
| • • | If "Yes," complete Schedule G, Part III | 19 | | × |
| 20a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | | × |
| b 21 | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | 20b | × | |

| Form 99 | Form 990 (2021) Page 4 | | | | | |
|----------|---|-----------|-----|----------|--|--|
| Part | V Checklist of Required Schedules (continued) | | | | | |
| | | | Yes | No | | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 | | × | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . | | | | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | 23 | × | <u> </u> | | |
| 24a | \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | 24a | × | | | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | × | | |
| с | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | × | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | × | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | × | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | × | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | × | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | × | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): | | | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | | × | | |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | × | | |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV | 28c | | × | | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | × | | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | × | | |
| 31 32 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 31 | | × | | |
| 33 | <i>complete Schedule N, Part II</i> | 32 | | × | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | 00 | | | | |
| 250 | or IV, and Part V, line 1 | 34 35a | × | × | | |
| 35a b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | 358 | | ^ | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2. | 35b | | × | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | × | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | × | | |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | × | | | |
| Part | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | Yes | No | | |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 19 | | .03 | | | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 | - | | | | |
| с | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 4.6 | ~ | | | |
| | | 1c | X | 1 | | |

| 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 29 b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. 2b × 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a × b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . 3a × 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a × b If "Yes," enter the name of the foreign country | Form 99 | | | | Page 5 |
|---|---------|---|-----|-----|--------|
| Statements, filed for the cliendary year ending with or within the year covered by this return [2] 23 Note: If the sum of lines 2, add the organization file and provide decider employment tax returns? 23 Note: If the sum of lines 2 and 2 is greater than 250, you may be required to <i>e</i> -file. See instructions. 24 Note: If the sum of lines 2 and 2 is greater than 250, you may be required to <i>e</i> -file. See instructions. 28 Note: If the sum of lines 2 and 2 is greater than 250, you may be required to <i>e</i> -file. See instructions of model of the displan to a state and the organization have an interest in, or a signature or other authority over 30 At any time during the cliendary year, dt the organization have an interest in, or a signature or other authority over 30 38 See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 38 So Was the organization have annual gross receipts that are normally greater than \$100,000, and idd the organization include with very solicitation an express statement that such contributions? 56 Organizations that may cerely eductible contributions of the year of the see sprovided to the payor? 77 Organization state y receive adeductible contributions on a personal bacent contract? 78 If "Yes," indicate the number of Forms 1222 Hied during the year 74 V Vasi y and the add and the set and the set and section 4060? 78 Sponeoring or | Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X Note: If the sum of lines i and 2a is greater than 250, you may be required to e-file. See instructions. 3a X 3b Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X 3c X If "Yes," hait filed a form 90-1 for this year? // "No' to line 2b, provide an exploration on Schedule 0 3a X 3c X If "Yes," enter the name of the foreign country (yen's bas a bank account, securities account, or other financial accounts (FEA), 5a X b Uld any taxable party notify the organization file form 8060-17 | 2a | | | | |
| Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>a</i> - <i>ilie</i> . See instructions. Image: Second 1, 100, 100, 100, 100, 100, 100, 100, | b | | 2b | x | |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X b H**ex, has it field a forward M*Not built est, provide an exploration on Schedule O 3a X b H**ex, has it field a forward M*Not built est, provide an exploration on Schedule O 4a X b H**ex, "enter the name of the forsign country (which as a bark account, securities account, or other financial accounts (FEAR), See instructions for filling requirements for FinCEN Form 114, Report of Forsign Bank and Financial Accounts (FEAR), See instructions solid any contribution fath twas or is a party to a prohibited tax shelt transaction at any time during the xis shelt ar transaction at any time during the xis shelt ar transaction? 5a X b Did any taxable party notify the organization file Form 8886-1? 5a X cost or organization aparty notify the organization file Form 8886-1? 5a X b H*Yes," did the organization include with every solicitation an express statement that such contributions or grits were not tax deductible is charitable contributions or grits were not tax deductible? 5a X b H*Yes," did the organization notify the donor of the value of the goods or services provided? 7a X f Yes," did the organization notify the donor of the value of the goods or services provided? 7a X th Yes," indicat | - | | | | |
| b If "Yes," has it field a Form 990-T for this year? If "No" to time 3b, provide an explanation on Schedule 0. 3b. a At any time during the called ary sen; dift hose in organization have an interest in, or a signature or other authority over, a financial account? 3b. b If "Yes," enter the name of the forsign country (such as a bank account, account is provide an explanation in the account of the approximation approximation approximation approximation approximation approximation approximation of the approximation and the approximation approximatin approximation approximation approximation app | 3a | | 3a | | × |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other atthority over, a financial account of preign county, yeuks as bank account, securities account, or other financial account? b) If "Yes," enter the name of the foreign county, yeuks as bank account, securities account, or other financial account? b) If "Yes," enter the name of the foreign county, yeuks as bank accounts (FDAR). c) If organization a party to a prohibited tax shelter transaction at any time during the tax year? c) Did any taxable party notify the organization file form 8086-17. c) Does the organization have annual gross receipts that are normally greater than \$100,000, and idd the organization nave annual gross receipts that are normally greater than \$100,000, and idd the organization noticude with every solicitation an express statement that such contributions or gifts were not tax deductible? c) If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? d) If "Yes," did the organization notify the donor of the value of the goods or services provided? f) If "Yes," find the morganization notify the donor of the value of the goods or services provided? f) If "Yes," find the morganization notify the donor of the value of the goods or services provided? f) If "Yes," find the morganization make, any transchater, ang the argument of file morganization receive a pymerium so a personal benefit contract? f) If "Yes," find the organization make any taxible distributions to adore, donor advised fund maintained by the sponsoring organizations maintaining donor advised funds. g) Did the sponsoring organizations make any taxible distributions under section 4966? g) Did the sponsoring organizations make any taxible distributions and a sory on sobsect. g) The sponsoring organization make any | b | b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | | | |
| a financial account; na foreign country (such as a bank account; securities account; or other financial account; P 4a x b fir Yes," enter the name of the foreign country P See instructions for filling requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a x 5 Did any taxable party notify the organization fill if was or is a party to a prohibited tax shelter transaction? 5b x 6 If Yes," to line 5a or 5b, did the organization fill of was or is a party to a prohibited tax shelter transaction? 5c x 7 Organization solid any contributions that were not tax deductible as chartable contributions? 6b x 7 Organization include with every solid ation an express statement that such contributions or glifts were not tax deductible? 7a x 7 Organization receive a payment in excess of 575 made party as a contribution and party for goods and services provided to the payor? 7a x 7 If Yes," indicate the number of Forms 2828 field during the year 7d 7c x 7 Did the organization notify the donor of the value of the genization field were applicated as boats, appliens, or other whiles, did the organization field were applicated as boats, appliens, or other whiles, did the organization field were application and were application and were application and were application were application and were application that were application were application were appliend as boats applient, a donor advised fund maintained by the sponsoring organizations | 4a | | | | |
| See instructions for filing requirements for FinCEN Form 114. Report of Foreign Bank and Financial Accounts (FGAR). See See instructions for filing requirements for FinCEN Form 348. Transaction at any time during the tax year? See b) Dd any taxable party notify the organization file Form 8886-17 See c) If 'Yes' to line 5a or 5b, did the organization file Form 8886-17 See b) Dese the organization abue annual gross receipts that are normally greater than \$100,000, and did the organization include with every solicitation an express statement that such contributions? See b) If 'Yes' id the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? See c) Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? To c) Did the organization neceive any morth in excess of \$75 made partly as a contribution for form \$282? To c) Did the organization neceive any funct, idrectly or indirectly, on a personal benefit contract? To d) If 'Yes,'' indicate the number of Forms 8282 field during the year? Td Td d) Did the organization mole and a contribution of axbised funds. Did the organization exceive any funds, idrectly or indirectly, on a personal benefit contract? Tr d) If 'Yes,'' indicate the number of forms 8282 field during the year? Td Td | | | | | × |
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| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b 11 Section 501(c)(12) organizations. Enter: 11a a Gross income from members or shareholders . 11a b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 12b 13a a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. 13a b Enter the amount of reserves the organization is required to maintain by the states in which the organization receive any payments for indoor tanning services during the tax year? 14a x b if "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> 15 15 Is the organization additional institution subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 14a × 16 Is the organization an educational institution subject to the | а | | | | |
| a Gross income from members or shareholders 11a 11a b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 12a 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 12b 13a a Is the organization licensed to issue qualified health plans in more than one state? 13a 13a Note: See the instructions for additional information the organization must report on Schedule O. 13b 14a 14b 15 | b | | | | |
| b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 11b 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year . 12b 12a 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13a 13a a Is the organization licensed to issue qualified health plans in more than one state? 13a 13a b Enter the amount of reserves the organization is required to maintain by the states in which the organization receive any payments for indoor tanning services during the tax year? 14a 14a 14a Did the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 14a x 15 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 15 x 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 x 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise ta | 11 | Section 501(c)(12) organizations. Enter: | | | |
| against amounts due or received from them.) 11b 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b 12a 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 12b 13a a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. 13a b Enter the amount of reserves the organization is required to maintain by the states in which the organization receive any payments for indoor tanning services during the tax year? 13a 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a × 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 × 16 If "Yes," see the instructions and file Form 4720, Schedule N. 16 × 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 <th>а</th> <th></th> <th></th> <th></th> <th></th> | а | | | | |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year | b | | | | |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13 13a a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. 13a b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | 12a | | 12a | | |
| a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. 13a b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | | | | | |
| Note: See the instructions for additional information the organization must report on Schedule O. Image: the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13b 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | | | | | |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | а | | 13a | | |
| the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 × If "Yes," see the instructions and file Form 4720, Schedule N. 15 15 × If "Yes," complete Form 4720, Schedule O. 16 × If "Yes," complete Form 4720, Schedule O. 16 × 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | h | | | | |
| c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a × b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 × If "Yes," see the instructions and file Form 4720, Schedule N. 15 15 × If "Yes," complete Form 4720, Schedule O. 16 × If "Yes," complete Form 4720, Schedule O. 16 × 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | D | | | | |
| 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a × b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 × 15 × If "Yes," see the instructions and file Form 4720, Schedule N. 15 × 15 × 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 × 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | ~ | | | | |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | 142 | | × |
| 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 16 "Yes," see the instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | | | |
| excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 4720, Schedule O. | | | | | |
| If "Yes," see the instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | - | | 15 | | × |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | | | |
| If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 16 | | 16 | | × |
| 17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 | | | | | |
| activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any | | | |
| If "Yes," complete Form 6069. | | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | |
| | | If "Yes," complete Form 6069. | | | |

| Form 990 (2021) | | | | | I | Page 6 |
|-----------------|---|--------|---------------|-------|--------|---------------|
| Part | Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. S Check if Schedule O contains a response or note to any line in this Part VI | | | See i | nstruc | tions. |
| Secti | on A. Governing Body and Management | | | | | |
| | | | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | 1a | <u> </u> | | | |
| b 2 | Enter the number of voting members included on line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business any other officer, director, trustee, or key employee? | | • | 2 | | × |
| 3 | Did the organization delegate control over management duties customarily performed by or supervision of officers, directors, trustees, or key employees to a management company or o | unde | er the direct | 3 | | × |
| 4 | Did the organization make any significant changes to its governing documents since the prior For | | | 4 | | × |
| 5 | Did the organization become aware during the year of a significant diversion of the organizati | on's a | assets? . | 5 | | × |

| 3 | Did the organization have members or stockholders? | 6 |
|----------|---|----|
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint | |
| | one or more members of the governing body? | 7a |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, | |
| | stockholders, or persons other than the governing body? | 7b |
| ` | Did the construction contains a such decomposition with a second contract of the second states and states a decision of | |

| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during |
|---|--|
| | the year by the following: |
| а | The governing body? |

| b | Each committee with authority to act on behalf of the governing body? |
|---|--|
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at |
| | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O |
| | |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

| | | | Yes | No |
|-----|--|-----|-----|----|
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | × |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | × | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | × | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | × | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done. | 12c | × | |
| 13 | Did the organization have a written whistleblower policy? | 13 | × | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | × | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | × | |
| b | Other officers or key employees of the organization | 15b | × | |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| | with a taxable entity during the year? | 16a | | × |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | | | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| | on C. Disclosure | | | |
| 47 | List the estate evide validation of the Estate OOO is an evidential to filled N_OTT | | | |

- List the states with which a copy of this Form 990 is required to be filed > OH 17
- Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 - X Own website X Upon request Other (explain on Schedule O) Another's website
- Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year.
- State the name, address, and telephone number of the person who possesses the organization's books and records 20 GARY LABELLE, 1016 16TH ST. NW, 8TH FLOOR, WASHINGTON, DC 20036 (202)223-5452

× ×

×

×

X

8a

8b

9

х

×

| Part VI |
|---------|
|---------|

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| | | (C) | | | | | | | | |
|--|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
| (A) | (B) | (do n | ot ch | | ition | e than c | ne | (D) | (E) | (F) |
| Name and title | Average hours | box, | unles | ss pe | rson | is both | n an | Reportable compensation | Reportable compensation | Estimated amount of other |
| | per week | | | | | or/trust | , | from the | from related | compensation |
| | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/ 1099-MISC/ 1099-NEC) | organizations (W-2/ 1099-MISC/ 1099-NEC) | from the organization and related organizations |
| (1) STEFANIE SANFORD | 0.50 | | | | | | | | | |
| TRUSTEE | 0.50 | × | | | | | | 3,000. | 3,000. | 0. |
| (2) ROD PAIGE TRUSTEE | 0.50 0.50 | × | | | | | | 2,500. | 2,500. | 0. |
| (3) CAPRICE YOUNG | 0.50 | | | | | | | | | |
| TRUSTEE | 0.50 | × | | | | | | 3,000. | 3,000. | 0. |
| (4) IAN ROWE TRUSTEE | 0.50 0.50 | × | | | | | | 3,000. | 3,000. | 0. |
| (5) DAVID DRISCOLL | 0.50 | | | | | | | | | |
| CHAIRMAN/TRUSTEE | 0.50 | × | | × | | | | 3,000. | 3,000. | 0. |
| (6) CHESTER E. FINN, JR. | 3.50 | | | | | | | | | |
| PRESIDENT EMERITUS AND TRUSTEE | 46.50 | × | | × | | | | 15,400. | 204,600. | 26,765. |
| (7) THOMAS A. HOLTON SECRETARY AND TRUSTEE | 0.50 | × | | × | | | | 3,000. | 3,000. | 0. |
| (8) MICHAEL W. KELLY | 0.50 | | | | | | | | | |
| TREASURER AND TRUSTEE | 0.50 | × | | × | | | | 3,000. | 3,000. | 0. |
| (9) MICHAEL PETRILLI PRESIDENT AND TRUSTEE | 10.00 40.00 | × | | × | | | | 63,782. | 255,129. | 54,008. |
| (10) GARY LABELLE | 25.00 | | | | | | | | | |
| VP FOR FINANCE AND OPERATIONS | 25.00 | | | × | | | | 93,000. | 93,000. | 33,542. |
| (11) AMBER NORTHERN SENIOR VP FOR RESEARCH | 2.00 | | | | | × | | 9,560. | 229,440. | 48,434. |
| (12) CHAD ALDIS | 0.50 | | | | | | | | , | |
| VP FOR OHIO POLICY AND ADVOCACY | 49.50 | | | | | × | | 2,100. | 207,900. | 44,201. |
| (13) KATHRYN MULLEN-UPTON VP FOR SPONSORSHIP AND DAYTON | 47.50 2.50 | | | | | × | | 153,425. | 8,075. | 34,632. |
| (14) ADAM TYNER | 0.00 | | | | | | | , | | |
| ASSOCIATE DIRECTOR OF RESEARCH | | | | | | × | | 0. | 103,261. | 19,002. |

| Part VII Section A. Officers, Directors, | Trustees, | Key l | Emp | ploy | yee | s, and | H b | lighest Compe | ensated Emplo | yees (continued) |
|--|---|---|-------|--------------------------------|---|--|---|---|--|--|
| (A) Name and title | (B) Average hours per week | box, office | unles | Posi neck is pe d a d | rson | e than o is both or/truste | an ee) | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation |
| | (list any hours for related organizations below dotted line) | Highest compe employee Key employee Officer Officer Institutional tru Institutional trus or director v <u>ģ</u> | | Former | organization (W-2/ 1099-MISC/ 1099-NEC) | organizations (W-2/ 1099-MISC/ 1099-NEC) | from the organization and related organizations | | | |
| (15) VICTORIA MCDOUGALD | 10.00 | | | | | | | | | |
| CHIEF OF STAFF | 40.00 | | | | | × | | 19,177. | 76,706. | 32,505. |
| (16) | | - | | | | | | | | |
| (17) | | | | | | | | | | |
| (18) | | | | | | | | | | |
| (19) | | | | | | | | | | |
| (20) | | | | | | | | | | |
| (21) | | | | | | | | | | |
| (22) | | | | | | | | | | |
| (23) | | | | | | | | | | |
| (24) | | | | | | | | | | |
| (25) | | | | | | | | | | |
| 1b Subtotal | | | · · | | | .] | • | 376,944. | 1,198,611. | 293,089. |
| c Total from continuation sheets to Part | VII, Sectio | n A | | | | | | | | , |
| d Total (add lines 1b and 1c) | | | | | | | | 376,944. | 1,198,611. | 293,089. |
| 2 Total number of individuals (including bu reportable compensation from the organ | t not limited | d to th | nose | e list | ed : 1 | above |) w | | | |
| | | | | | | 5 | | | | Yes No |

| | | | res | |
|---|---|---|-----|---|
| 3 | Did the organization list any former officer, director, trustee, key employee, or highest compensated | | | |
| | employee on line 1a? If "Yes," complete Schedule J for such individual | 3 | | × |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such | | | |
| | individual | 4 | × | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual | | | |
| | for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | × |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| | (A) Name and business address | (B) Description of services | (C) Compensation |
|---|--|---------------------------------------|----------------------------|
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 2 | Total number of independent contractors (including but not limited to received more than \$100,000 of compensation from the organization ► | | |

Page **8**

Part VIII Statement of Revenue

| Part | VIII | Statement of Revenue Check if Schedule O contains a respo | onse or note to a | ny line in this Pa | art VIII | | |
|---|------|--|-------------------|---|--|--------------------------------------|---|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| ts, ts | 1a | Federated campaigns 1a | a | | | | |
| Contributions, Gifts, Grants, and Other Similar Amounts | b | Membership dues |) | | | | |
| ŋ ñ | С | Fundraising events | | | | | |
| ifts, ar A | d | Related organizations | ł | | | | |
| nila Gi | е | Government grants (contributions) 1 | e | | | | |
| ons | f | All other contributions, gifts, grants, and similar amounts not included above | | | | | |
| her | | and similar amounts not included above 1 Noncash contributions included in | F | 4 | | | |
| trib I Of | g | | - ¢ | | | | |
| Son | h | Total. Add lines 1a–1f | g \$ ► | | | | |
| <u> </u> | | | Business Code | | | | |
| e | 2a | SPONSORSHIP INCOME | | 759,398. | 759,398. | 0. | 0. |
| Program Service Revenue | b | | | , | ,55,75501 | | |
| jram Ser Revenue | С | | | | | | |
| am | d | | | | | | |
| - BC | е | | | | | | |
| Pre | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a–2f | | 759,398. | | | |
| | 3 | Investment income (including dividen | | | | _ | |
| | | other similar amounts) | | 1,823,576. | 0. | 0. | 1,823,576. |
| | 4 | Income from investment of tax-exempt | | | | | |
| | 5 | Royalties | (ii) Personal | | | | |
| | 6a | Gross rents 6a | | - | | | |
| | b | Less: rental expenses 6b | | 1 | | | |
| | c | Rental income or (loss) 6c | | | | | |
| | d | · · · · · · · · · · · · · · · · · · · | 🕨 | | | | |
| | 7a | Gross amount from (i) Securities | (ii) Other | | | | |
| | | sales of assets | | | | | |
| | _ | other than inventory 7a | | _ | | | |
| an | b | Less: cost or other basis | | | | | |
| venue | _ | and sales expenses . 7b | | - | | | |
| Be | | Gain or (loss) 7c | | | | | |
| Other Re | | Net gain or (loss) | · · · · • | | | | |
| đ | od | events (not including \$ | | | | | |
| | | of contributions reported on line | | | | | |
| | | 1c). See Part IV, line 18 8 | a | | | | |
| | b | Less: direct expenses 8 |) | | | | |
| | С | Net income or (loss) from fundraising e | vents 🕨 | | | | |
| | 9a | Gross income from gaming | | | | | |
| | | activities. See Part IV, line 19 . 9 | | - | | | |
| | b | Less: direct expenses 9 | | | | | |
| | C | Net income or (loss) from gaming activit Gross sales of inventory, less | ties 🕨 | | | | |
| | 10a | returns and allowances 10 | a | | | | |
| | b | Less: cost of goods sold 10 | | | | | |
| | c | Net income or (loss) from sales of inver | | | | | |
| s | | | Business Code | | | | |
| e sou | 11a | | | | | | |
| ane | b | | | | | | |
| scellaneo Revenue | с | | | | | | |
| Miscellaneous Revenue | d | All other revenue | | | | | |
| 2 | е | Total. Add lines 11a-11d | | | | | |
| | 12 | Total revenue. See instructions | > | 2,582,974. | 759,398. | 0. | 1,823,576. |

| | 90 (2021) | | | | Page 10 |
|----------|---|-----------------------|-----------------------------|---------------------------------|-------------------------|
| | t IX Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must compl | ate all columns All | other organizations | must complete colur | nn(A) |
| Secuc | Check if Schedule O contains a response | | | | |
| Do no | t include amounts reported on lines 6b, 7b, | (A) Total expenses | (B) Program service | (C) | (D) |
| | b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | · | 0 1 | · |
| | and domestic governments. See Part IV, line 21 . | 136,300. | 136,300. | | |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 5 | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees | 222,128. | 151,233. | 70,895. | 0. |
| 6 | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . | | | | |
| 7 | Other salaries and wages | 726,713. | 499,052. | 227,661. | 0. |
| 8 | Pension plan accruals and contributions (include | | | | |
| ~ | section 401(k) and 403(b) employer contributions) | 62,650. | 42,524. | 20,126. | 0. |
| 9 10 | Other employee benefits | 79,124. | 53,887. | 25,237. | 0. |
| 11 | Fees for services (nonemployees): | 60,242. | 41,019. | 19,223. | 0. |
| a | Management | | | | |
| b | | 33,041. | 25,767. | 7,274. | 0. |
| с | Accounting | 37,000. | 0. | 37,000. | 0. |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f g | Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column | 912,783. | 648,146. | 264,637. | 0. |
| • | (A), amount, list line 11g expenses on Schedule O.) | 51,056. | 43,779. | 7,277. | 0. |
| 12 | Advertising and promotion | 00.000 | 14 505 | <u> </u> | |
| 13 14 | Office expenses | 20,996. 24,352. | 14,597. 22,978. | 6,399. 1,374. | 0. |
| 15 | Royalties | 24,332. | 22,970. | 1,3/4. | 0. |
| 16 | | 150,592. | 106,167. | 44,425. | 0. |
| 17 | Travel | 2,972. | 1,695. | 1,277. | 0. |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings . | 3,445. | 500. | 2,945. | 0. |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization . | 96,463. | 68,006. | 28,457. | 0. |
| 23 24 | Insurance | 19,025. | 19,025. | 0. | 0. |
| 24 | above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) | | | | |
| а | MISCELLANEOUS | 17,119. | 11,290. | 5,829. | 0. |
| b | | | | | |
| С | | | | | |
| d | | | | | |
| е 25 | All other expenses | 2 656 001 | 1 005 065 | 770 026 | |
| 25 26 | Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► □ if | 2,656,001. | 1,885,965. | 770,036. | 0. |
| | following ŠOP 98-2 (ASC 958-720) | | | | |

Form 990 (2021)

| | n 990 (2 | , | | | Page 11 |
|-----------------------------|----------|--|---------------|----|---------------|
| Ρ | art X | | | | _ |
| | | Check if Schedule O contains a response or note to any line in th | is Part X | | |
| | 1 | Cash-non-interest-bearing | | 1 | 389,136. |
| | 2 | Savings and temporary cash investments | | 2 | |
| | 3 | Pledges and grants receivable, net | | 3 | |
| | 4 | Accounts receivable, net | | 4 | 63,269. |
| | 5 | Loans and other receivables from any current or former officer, direct | | _ | |
| | | trustee, key employee, creator or founder, substantial contributor, or 3 | | | |
| | | controlled entity or family member of any of these persons | • | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined | ned | | |
| | | under section 4958(f)(1)), and persons described in section 4958(c)(3)(E | 3). | 6 | |
| ts | 7 | Notes and loans receivable, net | | 7 | |
| Assets | 8 | Inventories for sale or use | | 8 | |
| ¥ | 9 | Prepaid expenses and deferred charges | . 12,918. | 9 | 12,918. |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | | basis. Complete Part VI of Schedule D 10a 3,884,6 | | | |
| | b | Less: accumulated depreciation 10b 1,644,5 | | | 2,240,087. |
| | 11 | Investments-publicly traded securities | | 11 | 39,786,216. |
| | 12 | Investments-other securities. See Part IV, line 11 | | 12 | 35,980,258. |
| | 13 | Investments-program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | 15 | 782,713. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | | 16 | 79,254,597. |
| | 17 | Accounts payable and accrued expenses | | 17 | 156,412. |
| | 18 | Grants payable | | 18 | |
| | 19 | | | 19 | 0 5 6 1 2 1 0 |
| | 20 | Tax-exempt bond liabilities | | 20 | 2,561,310. |
| | 21 22 | Escrow or custodial account liability. Complete Part IV of Schedule D . Loans and other payables to any current or former officer, direct | | 21 | |
| ties | 22 | trustee, key employee, creator or founder, substantial contributor, or 3 | | | |
| bili | | controlled entity or family member of any of these persons | | 22 | |
| Liabilities | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related the | | | |
| | | parties, and other liabilities not included on lines 17–24). Complete Pa | | | |
| | | of Schedule D | | 25 | 2,610,901. |
| | 26 | Total liabilities. Add lines 17 through 25 | | 26 | 5,328,623. |
| ş | | Organizations that follow FASB ASC 958, check here 🕨 🔀 | | | |
| ő | | and complete lines 27, 28, 32, and 33. | | | |
| alaı | 27 | Net assets without donor restrictions | . 63,251,523. | 27 | 73,925,974. |
| Net Assets or Fund Balances | 28 | Net assets with donor restrictions | | 28 | |
| ů | | Organizations that do not follow FASB ASC 958, check here \blacktriangleright \square | | | |
| ц Ц | | and complete lines 29 through 33. | | | |
| s o | 29 | Capital stock or trust principal, or current funds | | 29 | |
| set | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| As | 31 | Retained earnings, endowment, accumulated income, or other funds | | 31 | |
| let , | 32 | Total net assets or fund balances | | 32 | 73,925,974. |
| z | 33 | Total liabilities and net assets/fund balances | . 69,510,863. | 33 | 79,254,597. |

REV 07/25/22 PRO

Form **990** (2021)

| 2,5 2,6 - 63,2 10,7 | 582,9 556,0 -73,0 251,5 747,4 | 974. 001. 027. 523. |
|---------------------------------|---|------------------------------|
| 2,5 2,6 - 63,2 10,7 | 582,9 556,0 -73,0 251,5 747,4 | 974. 001. 027. 523. |
| 2,6 - 63,2 10,7 | 556,0 -73,0 251,5 747,4 |)01.)27. 523. |
| - 63,2 10,7 | -73,0 251,5 747,4 |)27. 523. |
| - 63,2 10,7 | -73,0 251,5 747,4 |)27. 523. |
| 63,2 | <u>251,5</u> 747,4 | 523. |
| 10,7 | 747,4 | |
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| 73,9 | 925,9 | |
| 73,9 | 925,9 | |
| 73,9 | 925,9 | |
| 73,9 | 925,9 | |
| 73,9 | 925,9 | |
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| | m 990 | |
| | 2c 3a 3b | 2c × 3a 3b |

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047 2021

Open to Public

(E) Total Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

N

| Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. | | | | | | | | Inspection | | | | |
|---|--|------------------------|---|---------------------------|--|-------------------------|-------------------|-------------------------|-------------------------------------|--|--|--|
| Name | of the or | ganization | • | | | | | Employer identification | number | | | |
| | | | HAM FOUNDATIC | | | | | 31-6032844 | | | | |
| Par | rt I | Reason | for Public Char | r ity Status. (All | organizations mus | t comple | ete this p | part.) See instruction | ons. | | | |
| The c | - | | • | | s: (For lines 1 through | | - | , | | | | |
| 1 | | | | | on of churches descri | | | 0(b)(1)(A)(i). | | | | |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| _ | hospital's name, city, and state: | | | | | | | | | | | |
| 5 | 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) | | | | | | | | | | | |
| 6 | | | | | mental unit described | | | | | | | |
| 7 | | | tion that normally section 170(b)(1) | | tantial part of its sup e Part II.) | port from | i a goveri | nmental unit or from | the general public | | | |
| 8 | Ac | ommunit | y trust described ir | n section 170(b) | (1)(A)(vi). (Complete I | Part II.) | | | | | | |
| 9 | 🗆 An a | agricultu | al research organi | zation described | d in section 170(b)(1) | (A)(ix) op | erated in | conjunction with a la | and-grant college | | | |
| | | university versity: | or a non-land-gra | nt college of agri | iculture (see instructio | ons). Ente | r the nam | ne, city, and state of | the college or | | | |
| 10 | An | organizat | ion that normally r | eceives (1) more | than 331/3% of its su | pport fro | m contrib | outions, membership | fees, and gross | | | |
| | rece | eipts fron | n activities related | to its exempt full | nctions, subject to ce related business taxal | rtain exce ble incom | eptions; a | ection 511 tax) from | 331/3% Of Its | | | |
| | | | | | 75. See section 509(a | | | | | | | |
| 11 | 🗌 An | organizat | ion organized and | operated exclus | sively to test for public | c safety. S | See sect i | ion 509(a)(4). | | | | |
| 12 | | | | | vely for the benefit of, | | | | | | | |
| | | | | | escribed in section 5 the type of supporting | | | | | | | |
| а | × | Type I. A | supporting organ | ization operated | , supervised, or contr | olled by i | ts suppo | rted organization(s), | typically by giving | | | |
| | | | | | regularly appoint or e ete Part IV, Sections | | | he directors or trust | ees of the | | | |
| b | | Type II. | A supporting organ | nization supervis | ed or controlled in co | nnection | with its s | upported organizati | on(s), by having | | | |
| | | | | | rganization vested in | | | | | | | |
| | | organiza | tion(s). You must o | complete Part I | V, Sections A and C. | | | | | | | |
| С | | •• | | | ting organization oper ns). You must comp l | | | | ally integrated with, | | | |
| d | | | • | , , | pporting organization | | - | | orted organization(s) | | | |
| u | | that is no | ot functionally integ | grated. The organ | nization generally must omplete Part IV, Sec | st satisfy | a distribu | ition requirement an | | | | |
| е | | • | , | | a written determinatio | | - | | II Type III | | | |
| | | functiona | ally integrated, or T | ype III non-func | tionally integrated sup | oportina | organizati | ion. | | | | |
| f | | | ber of supported c | | | | | | . 1 | | | |
| g | | | | • | orted organization(s). | | | | | | | |
| | (i) Name | e of support | ed organization | (ii) EIN | (iii) Type of organization | | organization | (v) Amount of monetary | (vi) Amount of | | | |
| | (described on lines 1–10 listed in your governing above (see instructions)) support (see document? support (see instructions) other support (see instructions) | | | | | | | | other support (see instructions) | | | |
| | | | | | | Yes | No | | | | | |
| (| | | | | | | | | | | | |
| (A) | HOMAS | B. FORI | DHAM INSTITUTE | 31-1816446 | 7 | × | | 2,656,001. | 0. | | | |
| (B) | | | | | | | | | | | | |
| (C) | | | | | | | | | | | | |
| (D) | | | | | | | | | | | | |

2,656,001.

0.

| Schedu | le A (Form 990) 2021 | | | | | | Page 2 |
|-----------------|--|----------------------------------|--------------------------------|-----------------------------------|---------------------|-----------------------|--------------------|
| Part | II Support Schedule for Organiza (Complete only if you checked th Part III. If the organization fails to | e box on lin | e 5, 7, or 8 of | Part I or if th | e organizatio | n failed to qu | |
| Secti | on A. Public Support | | | /1 | | , | |
| | dar year (or fiscal year beginning in) ► | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | |
| | on B. Total Support | | | | | | |
| | dar year (or fiscal year beginning in) ► | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 7 8 | Amounts from line 4 | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 11 12 13 | Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the organization, check this box and stop here | organization' | | l, third, fourth, | or fifth tax ye | | |
| Secti | on C. Computation of Public Suppor | t Percentag | je | | | | |
| 14 15 16a | Public support percentage for 2021 (line 6 Public support percentage from 2020 Sch 33 ¹ / ₃ % support test — 2021. If the organi box and stop here. The organization qual | nedule A, Part zation did not | II, line 14 . check the box | x on line 13, a | nd line 14 is 3 | | |
| b | 331 /3% support test—2020. If the organization this box and stop here. The organization | | | | | | |
| 17a | 10%-facts-and-circumstances test — 20 10% or more, and if the organization m Part VI how the organization meets the organization | eets the facts | s-and-circumst | ances test, ch st. The organiz | eck this box a | and stop here | . Explain in |
| b | 10%-facts-and-circumstances test — 20 15 is 10% or more, and if the organizatio in Part VI how the organization meets the organization | n meets the fa e facts-and-ci | acts-and-circu | mstances test, est. The organ | , check this bo | ox and stop he | re. Explain |
| 18 | Private foundation. If the organization of instructions | did not check | a box on line | e 13, 16a, 16b | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | | | | |
|-----------|---|-----------------|------------------|------------------|------------------|-------------|---------------------------------|
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| • | organization without charge | | | | | | |
| 6 70 | Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 | | | | | | |
| 7a | received from disqualified persons . | | | | | | |
| | · · · | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disgualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| | on B. Total Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources . | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| - | Add lines 10a and 10b | | | | | | |
| C 11 | Net income from unrelated business | | | | | | |
| 11 | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | • | 's first, second | , third, fourth, | or fifth tax yea | ar as a seo | ction 501(c)(3) |
| | organization, check this box and stop her | | | | | | 🕨 🗌 |
| | on C. Computation of Public Suppor | | | | | | |
| 15 | Public support percentage for 2021 (line 8 | | | | | 15 | % |
| <u>16</u> | Public support percentage from 2020 Sch | | | | | 16 | % |
| | on D. Computation of Investment Inc | | | Nulling 10 activ | (f)) | 17 | 0/ |
| 17 10 | Investment income percentage for 2021 (I | | | • | ()) | 17 | % |
| 18 19a | Investment income percentage from 2020 331/3% support tests - 2021. If the organi | | | | | - | % ³¹ /3% and line |
| 199 | 17 is not more than $33^{1}/_{3}$ %, check this box a | | | | | | |
| b | 33 ¹ / ₃ % support tests – 2020. If the organize | - | - | - | | - | |
| ~ | line 18 is not more than $33^{1/3}$ %, check this b | | | | | | |
| 20 | Private foundation. If the organization did | - | - | - | | | |
| | | | | ,, , . | | | · · · · · |

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part **VI** how providing such benefit carried out the purposes of the supported organization(s) that operated. supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.

supported organizations played in this regard.

- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Yes No

×

×

Yes No

1

2

1

3

2a

2b

3a

3b

Yes No

| Part | V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | jani | zations | |
|------|--|----------|----------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ | | | |
| Sect | ion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C-Distributable Amount | • | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| | | <u> </u> | | |

Schedule A (Form 990) 2021

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

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Schedule A (Form 990) 2021

| Schedu | le A (Form 990) 2021 | | | Page 7 |
|--------|---|---------------------------------|--|---|
| Part | V Type III Non-Functionally Integrated 509(a)(3 | B) Supporting Organi | zations (continued) | 1 |
| Sect | ion D-Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish of | 1 | | |
| 2 | Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity | orted 2 | | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required- | –provide details in Part | VI) 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | 7 | |
| 8 | Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions. | h the organization is res | ponsive 8 | |
| 9 | Distributable amount for 2021 from Section C, line 6 | | 9 | |
| 10 | Line 8 amount divided by line 9 amount | | 1(|) |
| Sect | ion E—Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2021 | (iii) Distributable Amount for 2021 |
| | Distributable amount for 2021 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2021 (reasonable cause required – <i>explain in Part VI</i>). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2021 | | | |
| а | From 2016 | | | |
| b | From 2017 | | | |
| С | From 2018 | | | |
| d | From 2019 | | | |
| е | From 2020 | | | |
| f | Total of lines 3a through 3e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2021 distributable amount | | | |
| i | Carryover from 2016 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | |
| 4 | Distributions for 2021 from Section D, line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2021 distributable amount | | | |
| c | Remainder. Subtract lines 4a and 4b from line 4. | | | |
| 5 | Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI.</i> See instructions. | | | |
| 6 | Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2022. Add lines 3j and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2017 | | | |
| b | Excess from 2018 | | | |
| С | Excess from 2019 | | | |
| d | Excess from 2020 | | | |
| е | Excess from 2021 | | | |

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Schedule A (Form 990) 2021

| t VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part |
|------|--|
| | III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section |
| | B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, |
| | 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, |
| | lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |

| Pt IV Sec B Ln 2: THE ORGANIZATION ALSO PROVIDES GRANTS TO OTHER TAX-EXEMPT | | | | | |
|--|--|--|--|--|--|
| ORGANIZATIONS WITH SIMILAR MISSIONS TO THE CONTROLLING SUPPORTED ORGANIZATION. | | | | | |
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| SCHEDULE D (Form 990) | | Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. | | | | | OM C | b No. 1545 | -0047 |
|--------------------------|--|---|--------------------------------------|---|----------------|----------------|-----------------|-------------|----------|
| Departm | ent of the Treasury | N Attack to Forme 000 | | | | | | en to Pu | |
| | Revenue Service | ► Go to www.irs.gov/Form9 | 990 for instructions a | | | | | spection | |
| | | DHAM FOUNDATION | sed Funds or Ot | | 31-6 | 032 | | umber | |
| r ai | | ete if the organization answered " | | | 5 01 / | | Junto. | | |
| | Compi | | | lvised funds | | (b) F | unds and othe | er accounts | |
| 1 | Total number a | at end of year | | | | (-7 | | | |
| 2 | | ue of contributions to (during year) | | | | | | | |
| 3 | | ue of grants from (during year) | | | | | | | |
| 4 | | ue at end of year | | | | | | | |
| 5 | - | ization inform all donors and donor a organization's property, subject to the | • | | | | | - v | — |
| 6 | Did the organi only for charit | zation inform all grantees, donors, ar able purposes and not for the benefi | nd donor advisors in the donor or de | n writing that grant | funds any (| s can other | be used purpose | ☐ Yes | ∐ No |
| Par | t II Conse | rvation Easements. | | | | | | | |
| | | ete if the organization answered " | Yes" on Form 990 |), Part IV, line 7. | | | | | |
| 1 | | conservation easements held by the c | | | | | | | |
| | Preservation Protection | of land for public use (for example, recreated of natural habitat | | Preservation ofPreservation of | | | • • | | rea |
| 2 | | n of open space s 2a through 2d if the organization hel | d a qualified conse | rvation contribution | in the | e forn | n of a cons | ervation | |
| - | | he last day of the tax year. | a quamoa conco | |] | | Held at the E | | Tax Year |
| а | | | | | ł | 2a | | | |
| b | | restricted by conservation easements | | | H | 2b | | | |
| c | - | nservation easements on a certified hi | | | | 2c | | | |
| d | Number of co | onservation easements included in (| | /25/06, and not or | | 2d | | | |
| 3 | Number of con tax year ► | nservation easements modified, trans | ferred, released, ex | tinguished, or termi | inate | d by t | the organiz | ation du | ring the |
| 4 5 | Does the org | tes where property subject to conservation have a written policy reguler of the conservation eas | arding the periodic | c monitoring, inspe | | | ndling of | Yes | 🗌 No |
| 6 | Staff and volunt | teer hours devoted to monitoring, inspec | ting, handling of viola | ations, and enforcing | conse | ervatio | on easemen | ts during | the year |
| 7 | Amount of exp ► \$ | enses incurred in monitoring, inspecting | g, handling of violati | ons, and enforcing co | onser | vatior | n easement | s during 1 | the year |
| 8 | | ro(h)(4)(B)(ii)? | | | | | | Yes | 🗌 No |
| 9 | balance sheet | scribe how the organization reports co , and include, if applicable, the text of accounting for conservation easemer | the footnote to the | | | • | | | s the |
| Par | • | izations Maintaining Collections | | Treasures or O | ther | Sim | ilar Asse | ls. | |
| | Comple | ete if the organization answered " | Yes" on Form 990 |), Part IV, line 8. | | | | | |
| 1a | of art, historic | tion elected, as permitted under FAS al treasures, or other similar assets le in Part XIII the text of the footnote t | held for public ext | nibition, education, | or re | searc | ch in furthe | | |
| b | art, historical t provide the fol | tion elected, as permitted under FAS reasures, or other similar assets held lowing amounts relating to these item | for public exhibition ns: | n, education, or rese | earch | in fui | rtherance o | of public s | service, |
| 2 | (ii) Assets included in the organization | cluded on Form 990, Part VIII, line 1 uded in Form 990, Part X ation received or held works of art, unts required to be reported under FA | historical treasures | , or other similar a | | . 1 | ▶ \$ | | |
| a b | Revenue inclu | ded on Form 990, Part VIII, line 1 . ed in Form 990, Part X | | | | .] | ► \$ ► \$ | | |

| Schedu | e D (Form 990) 2021 | | | | | | | Page 2 |
|-----------|--|--------------------|----------------|--------------|----------------|--------|----------------------|----------------------|
| Part | III Organizations Maintaining | Collections of | f Art, His | torical T | reasures, | or Ot | her Similar As | sets (continued) |
| 3 | Using the organization's acquisition, collection items (check all that apply): | | other reco | rds, checł | any of the | follov | ving that make si | gnificant use of its |
| а | Public exhibition | | d | 🗌 Loan d | or exchange | proar | am | |
| b | Scholarly research | | | | | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. | | | | | | | |
| 5 | During the year, did the organization | solicit or receive | e donatior | is of art. I | nistorical tre | easure | s. or other simila | r |
| | assets to be sold to raise funds rather | | | | | | | 🗌 Yes 🗌 No |
| Part | IV Escrow and Custodial Arra | angements. | | | | | | |
| | Complete if the organization 990, Part X, line 21. | | s" on For | m 990, P | art IV, line | 9, or | reported an am | ount on Form |
| 1a | Is the organization an agent, trustee included on Form 990, Part X? | | | | | | | t Yes No |
| b | If "Yes," explain the arrangement in P | | | | | | | |
| D | in res, explain the analysement in r | | | nowing ta | DIC. | | Ar | nount |
| с | Beginning balance | | | | | 10 | | |
| d | Additions during the year | | | | | 10 | | |
| e | Distributions during the year | | | | | 16 | | |
| f | Ending balance | | | | | 1f | | |
| 2a | Did the organization include an amount | | | | | | | ? |
| | If "Yes," explain the arrangement in P | | | | | | - | |
| Par | | | | • | • | | | |
| | Complete if the organization | answered "Yes | s" on For | m 990, P | art IV, line | 10. | | |
| | · | (a) Current year | (b) Pri | or year | (c) Two years | back | (d) Three years back | (e) Four years back |
| 1a | Beginning of year balance | | | | | | | |
| b | Contributions | | | | | | | |
| с | Net investment earnings, gains, and losses | | | | | | | |
| d | Grants or scholarships | | | | | | | |
| е | Other expenditures for facilities and | | | | | | | |
| | programs | | | | | | | |
| f | Administrative expenses | | | | | | | |
| g | End of year balance | | | | | | | |
| 2 | Provide the estimated percentage of t | he current year e | nd balanc | e (line 1g, | column (a)) |) held | as: | |
| а | Board designated or quasi-endowment | nt 🕨 | % | | | | | |
| b | Permanent endowment ► | % | | | | | | |
| С | Term endowment ►% | | | | | | | |
| | The percentages on lines 2a, 2b, and | | | | | | | |
| 3a | Are there endowment funds not in the | e possession of t | the organi | zation tha | t are held a | ind ad | ministered for the | |
| | organization by: | | | | | | | Yes No |
| | (i) Unrelated organizations | | | | | | | 3a(i) |
| | ., . | | | | | | | 3a(ii) |
| b | If "Yes" on line 3a(ii), are the related o | | | | | | | 3b |
| 4 Dort | Describe in Part XIII the intended uses | | ion's endo | owment fu | nds. | | | |
| Part | VI Land, Buildings, and Equip Complete if the organization | | e" on For | m 000 E | ort IV/ line | 110 | Soo Form 000 | Port V line 10 |
| | Description of property | (a) Cost or | | | other basis | | Accumulated | |
| | Description of property | (investi | ment) | (ot | her) | • • | epreciation | (d) Book value |
| 1a | Land | | 0. | | 13,776. | | | 843,776. |
| b | Buildings | | | | 12,281. | | 625,434. | 1,116,847. |
| С | Leasehold improvements | • | | | 26,905. | | 775,955. | 250,950. |
| d | Equipment | • | | 27 | 71,660. | | 243,146. | 28,514. |
| e | Other | | | | (=) | | | |
| Total. | Add lines 1a through 1e. (Column (d) n | nust equal Form : | 990, Part) | x, column | (B), line 100 | c.) . | 🕨 📔 | 2,240,087. |

Part VII Investments – Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives | | |
| (2) Closely held equity interests | | |
| (3) Other KAYNE ANDERSON MEZZANINE PARTNERS, LP | 7,473. | FMV |
| (A)AETHER REAL ASSETS I, LP | 254,816. | FMV |
| (B)OCH ZIFF RE PARALLEL II B | 63,204. | FMV |
| (C)LEGACY VENTURE VI | 2,797,884. | FMV |
| (D)FEG ABSOLUTE ACCESS TEI FUND LLC | 33,022. | FMV |
| (E) COWEN HEALTHCARE ROYALTY PARTNERS II LP | 193,753. | FMV |
| (F) STRATEGIC VALUE SPECIAL SITUATIONS FEEDER FUND | 820,402. | FMV |
| (G)EMERALD HILL CP III | 4,996,463. | FMV |
| (H)See Statement | 26,813,241. | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) . ► | 35,980,258. | |

Part VIII Investments—Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|-----------------------|--|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ► | | |

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| | , , |
|--|----------------|
| (a) Description | (b) Book value |
| (1) BOND ISSUANCE COSTS | 205,513. |
| (2) DUE FROM THOMAS B. FORDHAM INSTITUTE | 577,200. |
| (3) INVESTMENT DISTRIBUTION RECEIVABLE | 0. |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | 782,713. |
| | |

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
|---|-----------------------|
| (1) Federal income taxes | |
| (2) OBLIGATION DUE TO INTEREST RATE SWAP | 2,610,901. |
| (3) | |
| (4) | |
| _ (5) | |
| _ (6) | |
| _ (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 2,610,901. |
| 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statemet | ents that reports the |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

| Schedu | e D (Form 990) 2021 | | | | Page 4 |
|--------|---|--------|-------------------------|-------|--------|
| Part | | | | Retu | rn. |
| | Complete if the organization answered "Yes" on Form 990, I | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | Ι. | 1 | | |
| а | Net unrealized gains (losses) on investments | 2a | | | |
| b | Donated services and use of facilities | 2b | | - | |
| c | Recoveries of prior year grants | 2c | | - | |
| d | Other (Describe in Part XIII.) | 2d | | | |
| e | Add lines 2a through 2d | | | 2e | |
| 3 | Subtract line 2e from line 1 | · · | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | | | | |
| b | Other (Describe in Part XIII.) | | | | |
| _c | Add lines 4a and 4b | | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | | | 5 | |
| Part | | | | er Re | lurn. |
| | Complete if the organization answered "Yes" on Form 990, I | | | | |
| 1 | Total expenses and losses per audited financial statements | • • | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | 1 | | |
| a | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| С | Other losses | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | | | |
| е | Add lines 2a through 2d | | | 2e | |
| 3 | Subtract line 2e from line 1 | · · | | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | | | | |
| b | Other (Describe in Part XIII.) | | | | |
| С | Add lines 4a and 4b | | | 4c | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line | e 18.) | | 5 | |
| | XIII Supplemental Information. | | | | |
| 2; Par | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part | to pro | ovide any additional in | forma | ition. |
| Pt X | , Line 2: MANAGEMENT ANNUALLY REVIEWS ITS TAX POSI | TIO | NS AND HAS DETE | RMIN | IED |
| THAT | THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THA | T R | EQUIRE RECOGNIT | TON | IN |
| THE | FINANCIAL STATEMENTS. | | | | |
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| Schedule D (Fo | orm 990) 2021 | Page 5 |
|----------------|--------------------------------------|---------------|
| Part XIII | Supplemental Information (continued) | |
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Continuation Statement

Additional information from your Schedule D: Supplemental Financial Statements

Schedule D: Supplemental Financial Statements Part VII: Investments - Other Securities.

| | i | 1 |
|---|------------------|---------------------|
| Description | Book Value | Method Valuation |
| LEGACY VENTURE VII | 3,794,799. | FMV |
| MASON WELLS BUYOUT FUND | 3,286,545. | FMV |
| PALO ALTO HEALTHCARE II | 1,787,635. | FMV |
| WCP NEWCOLD | 1,923,375. | FMV |
| ROCKLAND PP | 820,323. | FMV |
| PIMCO BRAVO III | 1,058,175. | FMV |
| EPIRIS II | 1,222,740. | FMV |
| WEBSTER CAPITAL | 1,567,703. | FMV |
| HARVEST MLP II | 1,281,279. | FMV |
| TEMBO | 446,771. | FMV |
| RIVERCREST II | -3,336. | FMV |
| SINGERMAN REAL ESTATE | 66,500. | FMV |
| AMBERBROOK V, LLP | 99,973. | FMV |
| COMMONFUND CAPITAL NATURAL RESOUCES PARTNERS VIII, LP | 409,422. | FMV |
| VENTURE INVESTMENT ASSOCIATES ENERGY, LP | 189,655. | FMV |
| METROPOLITAN REAL ESTATE PARTNERS GLOBAL II | 98,774. | FMV |
| Q-BLK REAL ASSETS II | 1,064,812. | FMV |
| NORTHGATE PRIVATE EQUITY PARTNERS II | 35,656. | FMV |
| NORTHGATE VENTURE PARTNERS III | 344,539. | FMV |
| NORTHGATE IV | 357,004. | FMV |
| NEWLIN ENERGY PARTNERS II, LP | 162,144. | FMV |
| LIQUID REALTY PARTNERS IV, LP | 30,091. | FMV |
| OCH ZIFF III | 256,733. | FMV |
| STRATEGIC VALUE III | 1,181,678. | FMV |
| ORBIMED ROYALTY | 157,640. | FMV |
| RESOURCE LAND HOLDINGS | 1,448,589. | FMV |
| SVSS IV | 1,543,441. | FMV |
| AMBERBROOK VII | 2,180,581. | FMV |
| Т | otal 26,813,241. | |

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.



OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 31-6032844

THOMAS B. FORDHAM FOUNDATION

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|--|----------------|------------------------------------|------------------------------------|----------------------------------|--|---------------------------------------|---|
| (1) DAYTON FOUNDATION | | | | | | | |
| 1401 S MAIN ST STE 100 DAYTON OH 45409 | 31-6027287 | 501C3 | 25,000. | | | | SUMMER SCHOOL PROGRAM |
| (2) DAYTON LEADERSHIP ACADEMIES | | | | | | | |
| 1416 W RIVERVIEW AVE DAYTON OH 45402 | 31-1600674 | 501C3 | 25,000. | | | | SUMMER SCHOOL PROGRAM |
| (3) UNITED SCHOOLS NETWORK | | | | | | | |
| 1469 E MAIN ST COLUMBUS OH 43205 | 46-2265149 | 501C3 | 8,600. | | | | FAMLY RESOURCE CENTERS |
| (4) WESTCARE OHIO, INC. | | | | | | | |
| 614 XENIA AVE DAYTON OH 45410 | 31-1508554 | 501C3 | 20,000. | | | | CAPITAL CAMPAIGN |
| (5) MONTGOMERY COUNTY OHIO COLLEGE PROMISE | | | | | | | |
| 1401 S MAIN ST STE 100 DAYTON OH 45409 | 31-6027287 | 501C3 | 20,000. | | | | SCHOLARSHIP FUNDING |
| (6) THE PHILANTHROPY ROUNDTABLE | | | | | | | |
| 1120 20TH ST NW STE 550 S WASHINGTON DC 20036 | 13-2943020 | 501C3 | 10,000. | | | | GENERAL SUPPORT |
| (7) WOODLAND ARBORETUM FOUNDATION | | | | | | | |
| 118 WOODLAND AVE DAYTON OH 45409 | 31-1309373 | 501C3 | 10,000. | | | | GENERAL SUPPORT |
| (8) REGEN | | | | | | | |
| 5158 FISHWICK DR CINCINNATI OH 45216 | 83-2110904 | 501C3 | 8,600. | | | | LIBRARY MATERIALS |
| (9) CITIZENS OF THE WORLD | | | | | | | |
| 4324 HOMER AVE CINCINNATI OH 45227 | 85-0635731 | 501C3 | 8,600. | | | | LIBRARY MATERIALS |
| <u>(10)</u> | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| 2 Enter total number of section 3 Enter total number of other o | | • | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. BAA

REV 07/25/22 PRO Schedule I (Form 990) 2021

| Part III | Grants and Other Assistance to D Part III can be duplicated if addition | omestic Individu al space is neede | als. Complete if th d. | e organization answ | vered "Yes" on Form 990, | , Part IV, line 22. |
|--------------|--|---------------------------------------|----------------------------------|----------------------------------|--|---------------------------------------|
| | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| 1 | | | | | | |
| 2 | | | | | | |
| 3 | | | | | | |
| 4 | | | | | | |
| 5 | | | | | | |
| 6 | | | | | | |
| 7 Part IV | Supplemental Information. Provide | the information i | required in Part I, li | ne 2; Part III, colum | h (b); and any other addit | ional information. |
| Pt I Li | ne 2: THE ORGANIZATION ASKS | | | | | |
| RECEIVI | ING THE GRANTS. | | | | | |
| | | | | | | |
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BAA

| SCHEDULE J (Form 990) | | For certain Officers, Dire Co ► Complete if the organizatio | nsation Information ctors, Trustees, Key Employees, and Highest mpensated Employees on answered "Yes" on Form 990, Part IV, line 23. | | ^{1B No. *} 20 Den to | 21 | I |
|--------------------------|---|--|---|-------------|-------------------------------------|-----|----|
| | nent of the Treasury Revenue Service | ► Go to www.irs.gov/Form | Attach to Form 990. 990 for instructions and the latest information. | - | Inspe | | |
| | of the organization | , v | Employer ide | | | | |
| _ | | HAM FOUNDATION | 31-6032 | 2844 | | | |
| Par | Questic | ons Regarding Compensation | | | | | |
| 1a | | | ovided any of the following to or for a person listed provide any relevant information regarding these item | | | Yes | No |
| | | or charter travel | Housing allowance or residence for personal | | | | |
| | Travel for c | | Payments for business use of personal reside | | | | |
| | | nification and gross-up payments | Health or social club dues or initiation fees | | | | |
| | | ry spending account | Personal services (such as maid, chauffeur, c | hef) | | | |
| | | | | | | | |
| b | | | he organization follow a written policy regarding | | | | |
| | | nent or provision of all of the exp | penses described above? If "No," complete P | 'art III to | 46 | | |
| | | | | | 1b | | |
| 2 | | | r to reimbursing or allowing expenses incurre D/Executive Director, regarding the items checke | | | | |
| | 1a? | | | | 2 | | |
| 3 | organization's | CEO/Executive Director. Check all th | tion used to establish the compensation of the nat apply. Do not check any boxes for methods us he CEO/Executive Director, but explain in Part III. | | | | |
| | - | tion committee | Written employment contract | | | | |
| | • | nt compensation consultant | Compensation survey or study | | | | |
| | | of other organizations | Approval by the board or compensation com | mittee | | | |
| | | | | | | | |
| 4 | | ar, did any person listed on Form 990 r a related organization: | , Part VII, Section A, line 1a, with respect to the fil | ling | | | |
| а | | | l payment? | | 4a | | × |
| b | | | ntal nonqualified retirement plan? | | 4b | | × |
| С | | | ased compensation arrangement? | | 4c | | × |
| 5 | For persons | | organizations must complete lines 5–9. ion A, line 1a, did the organization pay or ac | crue any | | | |
| а | | | | | 5a | | × |
| b | | | | | 5b | | × |
| | | e 5a or 5b, describe in Part III. | ion A line to did the experimetion now or as | | | | |
| 6 | compensation | contingent on the net earnings of: | ion A, line 1a, did the organization pay or ac | | | | |
| a ⊾ | | | | | 6a | | × |
| b | - | e 6a or 6b, describe in Part III. | | | 6b | | ^ |
| 7 | | | on A, line 1a, did the organization provide any | | 7 | | × |
| 8 | | | paid or accrued pursuant to a contract that was s | | | | |
| | | • | Regulations section 53.4958-4(a)(3)? If "Yes," | | 8 | | × |
| 9 | | | low the rebuttable presumption procedure des | | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | (B) Breakdown of W-2 a | nd/or 1099-MISC and/or | 1099-NEC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------------------------|--------------------------|--|---|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)–(D) | in column (B) reported as deferred on prior Form 990 |
| CHESTER E. FINN, JR. |) 15,400. | 0. | 0. | 1,848. | 25. | 17,273. | 0. |
| 1 PRESIDENT EMERITUS AND TRUSTEE (i |) 204,600. | 0. | 0. | 24,552. | 340. | 229,492. | 0. |
| MICHAEL PETRILLI |) 60,927. | 2,855. | 0. | 7,520. | 3,282. | 74,584. | 0. |
| 2 PRESIDENT AND TRUSTEE (i | i) 243,711. | 11,418. | 0. | 30,080. | 13,126. | 298,335. | 0. |
| GARY LABELLE |) 88,000. | 5,000. | 0. | 11,160. | 5,611. | 109,771. | 0. |
| 3 VP FOR FINANCE AND OPERATIONS (i | i) 88,000. | 5,000. | 0. | 11,160. | 5,611. | 109,771. | 0. |
| AMBER NORTHERN | 9,260. | 300. | 0. | 1,147. | 790. | 11,497. | 0. |
| 4 SENIOR VP FOR RESEARCH (i | i) 222,240. | 7,200. | 0. | 27,533. | 18,964. | 275,937. | 0. |
| CHAD ALDIS | 1,980. | 120. | 0. | 252. | 190. | 2,542. | 0. |
| 5 VP FOR OHIO POLICY AND ADVOCACY (i | i) 196,020. | 11,880. | 0. | 24,948. | 18,811. | 251,659. | 0. |
| KATHRYN MULLEN-UPTON |) 147,725. | 5,700. | 0. | 18,411. | 14,490. | 186,326. | 0. |
| 6 VP FOR SPONSORSHIP AND DAYTON (i | i) 7,775. | 300. | 0. | 968. | 763. | 9,806. | 0. |
| |) | | | | | | |
| 7 (i | i) | [| | | | | [|
| |) | | | | | | |
| 8 (i | i) | [| | | | | |
| |) | | | | | | |
| 9 (i | i) | [| | | | | |
| |) | | | | | | |
| 10 (i | i) | T | | | | | T |
| |) | | | | | | |
| 11 (i | i) | | | | | | |
| |) | | | | | | |
| 12 (i | i) | | | | | | |
| |) | | | | | | |
| 13 (i | i) | | | | | | |
| (|) | | | | | | |
| 14 (i | i) | † | † | | | | † |
| (| | | | | | | |
| 15 (i | i) | † | † | | | | † |
| (|) | | | | | | |
| 16 (i | | † | † | | | | 1 |
| BAA | | REV 07/25/22 PRO | | I | | 1 | hedule J (Form 990) 2021 |

| Extra Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. | | Form 990) 2021 |
|--|-----------|---|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. | Part III | Supplemental Information |
| | Provide | the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this par |
| | for any a | dditional information. |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 31-6032844

OMB No. 1545-0047

2021

Inspection

Open to Public

THOMAS B. FORDHAM FOUNDATION

| Par | Bond Issues | | | | | | | | | | | | | | | |
|------------|--|----------------|-------------|---------------|-----------|-----------------|---------|----------------------------|----------|----|----------------|-------|---------------------|----|-----------------|------|
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Da | te issued | (e) Issue price | | (f) Description of purpose | | | (g) Def | eased | (h) beha issi | | (i) Po finan | olec |
| | | | | | | | | | | | Yes | No | Yes | No | Yes | No |
| A D | ISTRICT OF COLUMBIA | 53-6001131 | 000000000 | 12/20 | 0/2017 | 6,426,000 | . REFUN | D A PRI | OR ISSUE | | | X | | × | | × |
| | | | | | | | | | | | | | | | | |
| B | | | | | | | | | | | | | | | | |
| • | | | | | | | | | | | | | | | | |
| _C | | | | | | | | | | | | | | | | |
| P | | | | | | | | | | | | | | | | |
| D Pari | Proceeds | | | | | | | | | | | | | | | |
| Fai | Floceeds | | | | | Α | E | 2 | | с | | | | D | | |
| 1 | Amount of bonds retired | | | - | | A | E |) | | C | | | | | | |
| 2 | Amount of bonds legally defeased | | | | | | | | | | | | | | | |
| 3 | Total proceeds of issue | | | | 6 | 426,000. | | | | | | | | | | |
| 4 | Gross proceeds in reserve funds | | | | •, | 120,000. | | | | | | | | | | |
| 5 | Capitalized interest from proceeds | | | | | | | | | | | | | | | |
| 6 | Proceeds in refunding escrows | | | | | | | | | | | | | | | |
| 7 | Issuance costs from proceeds | | | | | 126,000. | | | | | | | | | | |
| 8 | Credit enhancement from proceeds | | | | | | | | | | | | | | | |
| 9 | Working capital expenditures from proceed | ds | | | | | | | | | | | | | | |
| 10 | Capital expenditures from proceeds | | | | | | | | | | | | | | | |
| 11 | Other spent proceeds | | | | | | | | | | | | | | | |
| 12 | Other unspent proceeds | | | | | | | | | | | | | | | |
| 13 | Year of substantial completion | | | | | 2007 | | | | 1 | | | | | | |
| | | | | | Yes | No | Yes | No | Yes | No | | Y | es | | No | |
| 14 | Were the bonds issued as part of a refund | | | | | | | | | | | | | | | |
| | if issued prior to 2018, a current refunding | | | | × | | | | | | | | | | | |
| 15 | Were the bonds issued as part of a refur | | | | | | | | | | | | | | | |
| - 10 | issued prior to 2018, an advance refunding | | | | | × | | | | | | | | _ | | |
| 16 | Has the final allocation of proceeds been r | | | | × | | | | | | | | | _ | | |
| 17 | Does the organization maintain adequate | | | | × | | | | | | | | | | | |
| | final allocation of proceeds? | | | ••• | ~ | | | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

Schedule K (Form 990) 2021

| Private Business Use | | • | | D | | • | | |
|--|--|--|--|--|--|--------|--|--------|
| as the organization a partner in a partnership, or a member of an LLC, | | A | | B | | | | D |
| nich owned property financed by tax-exempt bonds? | Yes | No × | Yes | No | Yes | No | Yes | No |
| e there any lease arrangements that may result in private business use of nd-financed property? | | × | | | | | | |
| e there any management or service contracts that may result in private siness use of bond-financed property? | | × | | | | | | |
| Yes" to line 3a, does the organization routinely engage bond counsel or other outside unsel to review any management or service contracts relating to the financed property? | | | | | | | | |
| e there any research agreements that may result in private business use of nd-financed property? | | × | | | | | | |
| 'Yes" to line 3c, does the organization routinely engage bond counsel or other tside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| ter the percentage of financed property used in a private business use by entities her than a section 501(c)(3) organization or a state or local government | | 0.0000 % | | % | | % | | |
| ter the percentage of financed property used in a private business use as a sult of unrelated trade or business activity carried on by your organization, other section 501(c)(3) organization, or a state or local government | | 0.0000 % | | % | | % | | C |
| tal of lines 4 and 5 | | 0.0000 % | | % | | % | | (|
| bes the bond issue meet the private security or payment test? | × | | | // | | | | |
| s there been a sale or disposition of any of the bond-financed property to a ngovernmental person other than a 501(c)(3) organization since the bonds were issued? | | × | | | | | | |
| Yes" to line 8a, enter the percentage of bond-financed property sold or sposed of | | % | | % | | % | | |
| Yes" to line 8a, was any remedial action taken pursuant to Regulations ctions 1.141-12 and 1.145-2? | | | | | | | | |
| ts the organization established written procedures to ensure that all nqualified bonds of the issue are remediated in accordance with the quirements under Regulations sections 1.141-12 and 1.145-2? | × | | | | | | | |
| Arbitrage | | | | | | | | |
| | | Α | | В | | C | | D |
| ns the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and nalty in Lieu of Arbitrage Rebate? | Yes | No X | Yes | No | Yes | No | Yes | No |
| 'No" to line 1, did the following apply? | | | | - | | | | 4 |
| bate not due yet? | | | | | | | | 1 |
| ception to rebate? | | 1 | | | | | | 1 |
| prebate due? | | 1 | | | | | | 1 |
| "Yes" to line 2c, provide in Part VI the date the rebate computation was | | | | 1 | | ' | | 1 |
| | •• | | | 1 | | | | 1 |
| o rebat "Yes" rforme | to line 2c, provide in Part VI the date the rebate computation was | to line 2c, provide in Part VI the date the rebate computation was | to line 2c, provide in Part VI the date the rebate computation was | to line 2c, provide in Part VI the date the rebate computation was | to line 2c, provide in Part VI the date the rebate computation was | e due? | re due? . </td <td>e due?</td> | e due? |

Schedule K (Form 990) 2021

Schedule K (Form 990) 2021

| art IV | Arbitrage (continued) | | | | | | | 1 | |
|--------------|--|---------------|-----------|-----------|-------------|-------------|----------|-----|----------|
| | | | A | E | 3 | (| c | I | c |
| | s the organization or the governmental issuer entered into a qualified | Yes | No | Yes | No | Yes | No | Yes | No |
| | dge with respect to the bond issue? | | × | | | | | | |
| | me of provider | | | | | | | | |
| c Ter | rm of hedge | | - | | | | - | | |
| d Wa | as the hedge superintegrated? | | | | | | | | |
| e Wa | as the hedge terminated? | | | | | | | | |
| ia We | ere gross proceeds invested in a guaranteed investment contract (GIC)? . | | × | | | | | | |
| b Nar | me of provider | | | | | | | | |
| c Ter | rm of GIC | | | | | | | | |
| | s the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| We | ere any gross proceeds invested beyond an available temporary period? | | × | | | | | | |
| | s the organization established written procedures to monitor the | | | | | | | | |
| req | uirements of section 148? | | × | | | | | | |
| nrt V | Procedures To Undertake Corrective Action | | | 1 | | | | | 1 |
| | | | 4 | E | 3 | (| C | | C |
| Ha | s the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| | | | | | | | | | |
| of 1 | federal tax requirements are timely identified and corrected through the | | | | | | | | |
| | federal tax requirements are timely identified and corrected through the untary closing agreement program if self-remediation isn't available under | | | | | | | | |
| volu | federal tax requirements are timely identified and corrected through the luntary closing agreement program if self-remediation isn't available under plicable regulations? | × onses to | questions | on Schedu | le K. See i | nstructions | | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | nstructions | S | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | nstructions | 5 | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | nstructions | S | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | nstructions | | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | | S. | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | | | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | | | | |
| volı app | luntary closing agreement program if self-remediation isn't available under plicable regulations? | | questions | on Schedu | le K. See i | | | | |

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ.



| Department of the Treasury Internal Revenue Service | Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information. | Open to Public Inspection |
|--|---|--------------------------------|
| Name of the organization | | Employer identification number |
| THOMAS B. FORD | HAM FOUNDATION | 31-6032844 |
| Pt VI, Line 11 | o: THE FORM 990 IS MADE AVAILABLE ELECTRONICALLY TO A | LL TRUSTEES |
| PRIOR TO THE F | ILING DEADLINE. IT IS REVIEWED BY EACH MEMBER OF THE A | AUDIT AND |
| RISK COMMITTEE | PRIOR TO FILING. THIS COMMITTEE IS COMPRISED OF THRE | E OF THE NINE |
| MEMBERS OF THE | FORDHAM FOUNDATION BOARD. THE VP OF FINANCE AND OPER | ATIONS REVIEWS |
| EACH LINE OF T | HE FORM 990 BEFORE ITS FILING. THE FORDHAM FOUNDATION | SECRETARY, |
| TRUSTEE THOMAS | HOLTON, A COUNSEL TO THE FIRM PORTER, WRIGHT, MORRIS | & ARTHUR, |
| REVIEWS THE FO | RM 990 WITH HIS COLLEAGUE, TAX ATTORNEY EDWARD SEGELK | EN. FORDHAM |
| FOUNDATION PRE | SIDENT, MICHAEL PETRILLI, RECEIVES AN OVERVIEW OF THE | FILING FROM |
| THE VP OF FINA | NCE AND OPERATIONS AND SERVES AS A MEMBER OF THE AUDI | I AND RISK |
| COMMITTEE. | | |
| | | |
| Pt VI, Line 12 | : THE BOARD SECRETARY, TRUSTEE THOMAS HOLTON, COLLEC | TS A WRITTEN |
| STATEMENT FROM | EACH BOARD MEMBER ANNUALLY. THESE STATEMENTS DISCLOS | E ANY ACTUAL |
| OR POTENTIAL C | ONFLICTS OF INTEREST AND ACKNOWLEDGE THAT THE TRUSTEE | IS FAMILIAR |
| WITH THE CONFL | ICT OF INTEREST POLICY. | |
| | | |
| Pt VI, Line 15a | a: THE COMPENSATION OF THE PRESIDENT IS DETERMINED BY | THE BOARD, |
| AND IT HAS BAS | ED ITS DETERMINATION ON AN ANALYSIS OF COMPARABLE POS | ITIONS AT |
| SIMILAR ORGANI | ZATIONS. THIS PROCESS WAS LAST UNDERTAKEN IN MARCH 20 | 21. |
| | | |
| Pt VI, Line 15 | o: COMPENSATION FOR THE VICE PRESIDENTS IS DETERMINED | BY THE PRESIDENT |
| BASED ON A THO | ROUGH ANNUAL REVIEW PROCESS CONDUCTED IN NOVEMBER AND | DECEMBER |
| OF EACH YEAR. | | |
| | | |
| Pt VI, Line 18 | THE ORGANIZATION DOES NOT HAVE A FORM 1023, AS THE | ORGANIZATION |
| | | |

| Schedule O (Form 990) 2021 | Page 2 |
|---|--------------------------------|
| Name of the organization | Employer identification number |
| THOMAS B. FORDHAM FOUNDATION | 31-6032844 |
| | |
| WAS ESTABLISHED PRIOR TO THIS FORM BEING REQUIRED. | |
| | |
| | |
| Pt VI, Line 19: THESE DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UP | ON REQUEST. |
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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service Name of the organization

Department of the Treasury

THOMAS B. FORDHAM FOUNDATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|--|----------------------------|----------------------------------|--|
| (1) | | | | | |
| (2) | - | | | | |
| (3) | - | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (Section cont ent | g) 512(b)(13) rolled tity? |
|---|-------------------------|--|----------------------------|---|--|-----------------------------|--|
| | | | | | | Yes | No |
| (1) THOMAS B. FORDHAM INSTITUTE 31-1816446 | | | | | | | |
| 1016 16TH ST. NW, FLR. 8 WASHINGTON DC 20036 | EDUCATION AND AWARENESS | DC | 501(c)3 | LINE 7 | N/A | | × |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |



31-6032844

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. (k) (a) (d) (f) (g) (i) (i) (b) (c) (e) (h) Predominant Direct controlling Name, address, and EIN of Primary activity Legal Share of total Share of end-of-Disproportionate Code V-UBI General or Percentage income (related, related organization domicile entity income year assets allocations? amount in box 20 managing ownership unrelated, of Schedule K-1 (state or partner? excluded from foreign (Form 1065) tax under country) Yes No Yes No sections 512-514) (1) (2) (3) (4) (5) (6) (7)



Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (Section 5 contr ent | (i) n 512(b)(13) ntrolled entity? | |
|---|--------------------------------|--|--|--|--|--|---------------------------------------|--------------------------------|--|--|
| | | | | | | | | Yes | No | |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| (5) | | | | | | | | | | |
| (6) | | | | | | | | | | |
| (7) | | | | | | | | | | |
| BAA | | REV 07/25/22 | 2 PRO | | | S | chedule R (| Form 99 | 90) 2021 | |

Part V

| Note: | Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | Yes | No |
|------------------|---|-------------------------|--------------------------|----------------------------------|----------|--------|
| 1 | During the tax year, did the organization engage in any of the following transactions with one | e or more related orgar | izations listed in Parts | s II–IV? | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | 1 a | | × |
| b | Gift, grant, or capital contribution to related organization(s) | | | 1b | | × |
| | Gift, grant, or capital contribution from related organization(s) | | | | | × |
| | Loans or loan guarantees to or for related organization(s) | | | | | × |
| е | Loans or loan guarantees by related organization(s) | | | 1 e | | × |
| | | | | | | |
| f | Dividends from related organization(s) | | | 1 f | | × |
| | Sale of assets to related organization(s) | | | | | × |
| - | Purchase of assets from related organization(s) | | | | - | × |
| | Exchange of assets with related organization(s) | | | | | × |
| | Lease of facilities, equipment, or other assets to related organization(s) | | | | | × |
| • | | | | | | |
| k | _ease of facilities, equipment, or other assets from related organization(s) | | | 1 k | | × |
| | Performance of services or membership or fundraising solicitations for related organization(s) | | | | _ | × |
| | Performance of services or membership or fundraising solicitations by related organization(s | , | | | - | × |
| | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . | | | | - | + |
| | Sharing of paid employees with related organization(s) | | | | _ | + |
| • | | | | | | |
| p | Reimbursement paid to related organization(s) for expenses | | | 1 p | | × |
| - | Reimbursement paid by related organization(s) for expenses | | | | - | |
| Ч | | | | | | |
| r | Other transfer of cash or property to related organization(s) | | | 1 r | | × |
| | Other transfer of cash or property from related organization(s) | | | | - | × |
| | f the answer to any of the above is "Yes," see the instructions for information on who must | | | | | |
| | | · · | | | 103110 | 103. |
| | (a) Name of related organization | (b) Transaction | (c) Amount involved | (d) Method of determining amo | unt invo | olved |
| | | type (a-s) | | J | | |
| | | | | | | |
| (1) TH | OMAS B. FORDHAM INSTITUTE | 0 | 471,201. | COST | | |
| (1) 111 | JMAS B. FONDIAM INSTITUTE | | 4/1,201. | 0.001 | | |
| (2) דינו | OMAS B. FORDHAM INSTITUTE | 0 | 2,239,654. | COCT | | |
| <u>(</u> 2) 111 | JMAS B. FORDHAM INSTITUTE | | 2,239,034. | | | |
| (3) | | | | | | |
| _(0) | | | | | | |
| (4) | | | | | | |
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| (5) | | | | | | |
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| (6) | | | | | | |
| BAA | REV 07/25/22 PRO | 1 | 1 | Schedule R (Fo | rm 990 |) 2021 |

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| a) a | nd EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | income (related, unrelated, excluded | Are all sec 501 | e) partners ction (c)(3) zations? | (f) Share of total income | (g) Share of end-of-year assets | Disprop | h) ortionate ations? | (j) General or managing partner? | | (k) Percentage ownership |
|---------|------------------|--------------------------------|--|---|-----------------------|---|--|---|---------|-----------------------------------|---|----|---------------------------------------|
| | | | | sections 512-514) | Yes | No | | | Yes | No | Yes | No | |
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| Schedule R (I | Form 990) 2021 | Page 5 |
|---------------|--|--------|
| Part VII | Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions. | |
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